

FINANCIAL TIMES



UK gifts market

A good time
to modernise

Page 19



Mexican politics

Zedillo's risky strategy

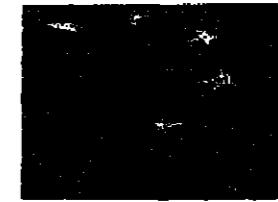
Page 14



Innovation crisis

Why industry
must co-operate

Page 11



Shougang affair

A chill through
Chinese business

Page 6

World Business Newspaper

TUESDAY FEBRUARY 21 1995

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Russian oil group
to use share issue
for funding fields

Russia's second biggest oil producing company, Surgutneftegaz, is to press ahead with the development of two new fields financed by a share issue aimed at domestic investors.

Last year Surgutneftegaz's oil output fell 10 per cent to 34.2m tonnes as the company suffered from the country's economic upheavals, but this was still 11 per cent of Russia's oil production. Page 17

Mexico lifts short-term rates: The Bank of Mexico sharply increased short-term interest rates in an attempt to kill inflationary expectations and shore up the value of the peso. Page 16

Rossi steps down as Montedison chief

Guido Rossi (left) stepped down as chairman of Montedison and Ferruzzi Finanziaria after 20 months in which he has helped drag the linked Italian holding companies back from the edge of collapse. "The emergency is over and the restructuring plan is being carried out with precision," Mr Rossi said,

adding that he had fulfilled his mandate to rescue the companies from the effects of corruption and alleged mismanagement. Page 17; Lex, Page 16

Go-ahead today on Ulster plan: The British and Irish governments will give final approval today to the framework document for Northern Ireland, as unionists said they had new evidence of clauses that challenge their role in the province's affairs. Page 16

MGM sees £26m profits: The European MGM cinema network controlled by Credit Lyonnais, is expected to generate profits of about £26m (£41m) in the 1994 financial year. Page 18

£100,000 bonus criticised: Gordon Brown, finance spokesman for the UK opposition Labour party, criticised National Westminster Bank for not seeking shareholders' approval for the performance-related bonus of about £100,000 (£16.5m) chairman Lord Alexander is likely to receive. Page 9

Echo Bay Mines, one of North America's biggest gold and silver producers, expects its gold output this year to slip by about 5 per cent, from 517,946 troy ounces in 1994. Page 21; Commodities, Page 23

Marubeni, Japanese trading company, has signed a wide-ranging agreement with the Burmese government to help develop the country's infrastructure and market economy. Page 4

Iraq trade delegation probed: Britain's Department of Trade and Industry is investigating a possible breach of sanctions by the organisers of a UK trade delegation to Iraq. Page 8

Unity pledge by de Klerk: South African deputy president F.W. de Klerk said that the National party of which he is the leader was fully committed to remaining part of the government of national unity. Page 4

Belgium PM calls early poll: Jean-Luc Dehaene, the Belgian prime minister, announced an early general election - on May 21 - as controversy grows over the Flemish Socialist party - part of his government coalition. Page 3

D-Mark rises against most currencies

The trends of last week were maintained on the foreign exchanges with the D-Mark continuing to gain ground against most currencies. In Europe the most conspicuous victim was the French franc, which fell to its lowest point since October 1983. It touched FF13.4914, against the D-Mark, before finishing at FF13.46, from FF13.479. Sterling's weakness continued, with the pound in London at DM2.3457, from Friday's close of DM2.3466. Thereafter it traded steadily. Currencies, Page 25

Coats Vyaella, UK's largest textile group, is boosting its precision engineering business with the £65m (\$101m) acquisition of Bace Manufacturing, a US-based private company. Page 22

Seoul bank decision attacked: A decision by the South Korean government to give the central bank more freedom to set monetary policy was described by critics as a cosmetic reform. Page 6

Paris tries to pact on live animals: France, which holds the rotating presidency of the EU, was last night battling to secure agreement on time limits for the transport of live animals. Page 2

Fiat, Italian carmaker, has tied up with Premier Automobiles, its long-time Indian associate, to manufacture its Uno model at Premier's Kuria plant near Bombay. Page 20

M STOCK MARKET INDEXES

FT-SE 100 -1,018 (+2.6)

Yield 4.34

FT-SE Eurotrack 100 -1,374.02 (-7.1)

FT-SE All-Share -1,094.50 (-0.7%)

Nikkei 17,955.48 (-84.03)

M STOCK MARKET INDEXES

London Interbank 6526 (-8.4%)

Life long gilt index: Mar10/35 (Mar10/35) 86.9 (-87.1)

M NORTH SEA OIL (Argus)

Brent 15-day (W) -\$17.005 (-7.11)

The New York markets were closed yesterday

Austria 2,925 Greece 2,600 Malta 1,010 Costa Rica 1,130

Belgium 2,970 Hungary 2,195 Hong Kong 2,918 Mexico 2,918

Denmark 1,920.20 Iceland 2,222 Nigeria 2,060

Cyprus 2,110 India 2,000 Norway 1,910.20

Czech Rep 2,026.50 Israel 2,070 Oman 2,000

Denmark DK17 Italy 2,000 Poland 2,020.50

Spain 2,030 Japan 2,000 Portugal 2,020.50

Estonia 2,000.50 Korea 2,010.50 Portugal (Ireland) 2,020.50

Finland 2,015.50 Luxembourg 2,023 Turkey 1,900.50

Iceland 2,015.50 Lebanon 2,015.50 Ukraine 2,010

Germany 2,015.50 Lux 1,770

Denmark 2,015.50

Source: FT Graphics

London 2,015.50

UAE 2,010

Spain in 'longest dry cycle this century'

By David White in Madrid

Management at the Marbella Club is firm about the water situation: "There is no problem, and there will be no problem." With rooms now available for about \$175 and the royal suite booked through the high season at \$740 a night, this is probably just as well.

Like a number of other hotels and buildings in town, it has been storing water in private tanks. For less fortunate residents, main supplies dry up some time in the afternoon and do not come back until 6am the next day.

In parts of the Cañiz region, homes have been subject to regular water cuts for three years - the length of the drought affecting the whole southern half of Spain. Some areas are now in their fifth year of shortage. A winter that in other European countries has brought catastrophic floods has given no respite to what Spanish water officials say is already "the longest dry cycle this century".

Shoppers are having to buy Dutch, Belgian and French potatoes at up to three times the customary price because the Spanish crop has fallen short. Other agricultural products have also been hit, including olive oil, rice and cotton. The Agrarian Young Farmers' Association (Asaja) reckons drought losses so far at Pta300m (£1.5bn). The ecologist organisation Greenpeace puts the total cost to the Spanish economy at twice that figure for 1994 alone.

Last month the World Alpine Skiing Championships in Sierra Nevada had to be put off until next year for lack of snow. Reservoirs in southern Spain are on average down to about 12 per cent of capacity.

The government recently announced a Pta12bn package of emergency measures including interim installations to enable water to be shipped from the south-western port of Huelva 110km along the coast to Cadiz. Almost Pta50bn has been spent on remedial action since the drought began.

This is little compared with the ambitious schemes outlined in the government's draft National Hydrological Plan. According to the original 1993 version, these would take up Pta3,600bn over 20 years on projects ranging from new reservoirs to urban waste water treatment and to flood defence.

But the proposed legislation, several times retouched, is stuck in a procedural impasse. Management of water resources is the responsibility of individual hydrographic confederations - river basin authorities set up in the 1920s - and the Senate wants their plans to receive approval first.

The national plan has also stirred up opposition from ecologist groups, which argue that instead of concentrating on increasing supply the government should tackle water usage, including wasteful farming practices and high consumption by the tourism sector. Golf courses, for instance, can require as much water as a small town.

Most contentious in the plan is a Pta750bn system for channelling water from river basins where it is plentiful to "thirsty" Mediterranean regions. The conservative opposition Popular Party has accused Mr José Borrrell, the public works, transport and environment minister, of provoking an inter-regional war by raising expectations before proper studies for the water-transfer network have been carried out.

Spain does have water - a lot even in comparison with other European countries - but not all in the same place, and especially not in the places it needs most for irrigation. Apart from the wet northernmost strip, droughts come around in cycles every seven to 10 years. This one is acute, not so much because there is less water than in other such periods but because demand has greatly increased, particularly from the growth of irrigated crops.

About 80 per cent of Spain's water supply goes on agriculture. One of the chief problems now facing planners at Mr Borrrell's ministry is the lack of reliable estimates of future farming needs. Regulating demand by raising Spain's relatively low water prices could threaten the competitiveness of vulnerable farm activities.

At the same time, the regions where irrigated farming is most profitable are precisely those of the dry south and east. Says Mr Francisco Gil, a senior government water official: "We have to get water down there somehow."

IG Metall allies back strike call

By Christopher Parkes in Frankfurt

The leader of Germany's main public-sector union yesterday offered "full support and solidarity" to engineering industry workers preparing for the first strikes in the sector since 1984. In a declaration underlining the extent to which less powerful unions' pay hopes are pinned to the outcome of the looming confrontation between IG Metall and the Gesamtmetall employers' association, Mr Herbert Mai, president of the GTV union, said that although conditions varied from sector to sector, it was important to demonstrate inter-union solidarity.

Mr Mai echoed the engineers' call for an inflation-plus pay award on the grounds that greater spending power would accelerate economic recovery and generate more jobs.

He said that GTV, which muddied the water, was ultimately unrewarding strike in 1992, would meet to prepare its pay claims for 3.3m public service workers on March 16.

Mr Mai's backing was complementary to that of the DAG white collar union, another relatively weak group with members in a wide range of industries.

There has been less evidence

of moral support from other quarters, most notably in the chemicals sector, where pay talks are continuing in relative peace.

The IG Chemie union, claiming 6 per cent and offered around 2.5 per cent - the expected inflation rate this year - is still talking.

IG Chemie is generally more peaceable than IG Metall, although it is constrained this year by the continued loss of jobs in the chemicals sector, while many engineering plants are working close to capacity and overtime is common.

Other outside voices also joined the public pay debate yesterday.

Mr Theo Waigel, finance minister, declared an engineering strike as "poison" for the economy, while Mr Rudolf Schaar, leader of the Social Democrat opposition, limited himself to urging the employers to make a pay offer.

IG Metall, which has resorted to industrial action in answer to the absence of an unconditional response to its 6 per cent demand, yesterday organised an enthusiastic rush of participants in the strike ballot in the Bavarian region, selected as the starting point of industrial action by the national leadership last Thursday.

Meanwhile, local employers said they would meet to discuss the situation on Thursday, when the result of the ballot should be known, and one day before the first strikers are expected to be called out.

Metal and electrical engineering - Germany's biggest industrial sector and most important export earner - employs some 700,000 in Bavaria, where more than 3,000 factories last year turned over about DM190bn (£90bn).

More than 40 per cent of the state's sales were made outside Germany. About 40 per cent of the 700,000 employed in the sectors are IG Metall members, although the voting process has been arranged so that only around 165,000 Bavarian members of IG Metall will be called on to vote.

If 75 per cent vote for action, the regional leadership is then expected to call out the workforces in targeted factories and companies such as component suppliers where production stoppages can be expected to have the widest repercussions elsewhere in industry.

Mr Thomas Mayer, senior economist at financial house Goldman Sachs in Frankfurt, said he believed the dispute was more serious than last year, but he still saw a chance for a last-minute deal.



A metalworker votes behind a 'Yes for Strike' poster

France battles for live animals pact

By Caroline Southey in Brussels

France, which holds the rotating presidency of the EU, was last night battling to secure agreement on time limits for the transport of live animals.

Mr Jean Peuch, the French agriculture minister, was holding talks with individual EU agricultural ministers in Brussels. After completing negotiations with five out of the 15 member states, he said he had won agreement on four principles that would underpin a

deal. Although journey time was the central issue, "other factors" also had to be resolved.

Mr Peuch has invested a large amount of political capital in trying to end the 18-month deadlock, including visits to European capitals prior to the council meeting. "We will continue working until we find a solution," he said.

A north/south split among ministers in the council has so far blocked a deal. Britain and Germany, under pressure from welfare activists to introduce a limit on journey times for live animals, have been pressing

for a Europe-wide time limit on journeys. But southern European states, including Spain, Portugal, Greece and Italy, which are major importers of live animals, have opposed any time limit.

Commission officials said the meeting had taken on a "make or break" atmosphere because France, which had previously placed itself in the camp opposing time limits, was committed to brokering a compromise.

The next two presidencies will be held by Spain and Italy.

Mr Peuch said there was consensus that any new rules

would have to apply to all animals, irrespective of the economic reasons for their transport, and had to be tailored to different ages and species.

Member states also agreed that consideration had to be given to the quality of transport.

There was also concern that the economic consequences of any decisions be taken into account. Noting that 20m animals were transported across borders in the EU every year, he said it was important to ensure new regulations did not erect barriers to trade and that competitiveness also had to be

borne in mind.

Commission proposals on time limits for resting, feeding and watering animals; limits on stocking density in vehicles; route plans for hauliers; the training and licensing of hauliers; sanctions against hauliers not respecting animal welfare rules; and the withdrawal of export refunds if the regulations were flaunted remained on the table yesterday.

Animal welfare activists representing Belgium, France, the Netherlands, Britain, Italy and Germany demonstrated outside outside the council meeting.

EUROPEAN NEWS DIGEST

Milosevic blow to peace hopes

Envoy of the five-nation Contact Group left Belgrade yesterday after failing to persuade Serbia's President Slobodan Milosevic to agree to the latest proposal to secure a "big bang" comprehensive deal to halt the Bosnian war.

"Mr Milosevic's decision did not come as a surprise," a Foreign Office official said. Despite 48 hours' private talks with Mr Andrei Kozyrev, Russia's foreign minister, the Serbian president rebuffed the newest international peace offer to suspend sanctions on Belgrade in exchange for diplomatic recognition.

Mr Kozyrev made clear his support for Belgrade's request for the lifting of sanctions to proceed recognition. Russia's position is likely to widen splits in the Contact Group.

The rejection comes as the mediators are racing towards two key deadlines. First, Bosnia's warring parties have not agreed to resume peace talks six weeks into a four-month ceasefire. Both sides admit they are preparing for more war when the truce expires. Second, international mediators are trying to bring about a compromise which would make Croatia reverse its decision to ask United Nations peacekeepers stationed in Serb-held parts of Croatia to withdraw from the end of next month.

Nato yesterday conducted an exercise as part of "contingency preparations" in the event the UN pulls its 35,000 troops out of Croatia and Bosnia. *Laura Silver, Belgrade*

Danes avoid labour conflict

A three-year wage settlement directly covering about 200,000 workers in manufacturing and setting the pace for the same number again was concluded between Danish employers and trade unions yesterday. The deal ensures that this winter's collective wage bargaining round will be concluded without any major labour conflicts.

The deal provides for an increase in minimum hourly wage rates by DKr2.23 (24 pence) in each of the three years, starting from March 1, a total of DKr6.70 altogether. The increase in 1995 will add about 3 per cent to minimum rates. The employers gained some increased flexibility in the use of the labour force through an agreement that the working week will average 37 hours over a period of six months as opposed to six weeks at present.

The employers have agreed to pay full wage rates for 14 weeks for maternity leave, but up to a maximum payment of DKr55 per hour. The central government, the transport and building industries have already concluded wage agreements, but nurses are threatening to strike from April 1 after rejecting an offer from local government employers. *Hilary Barnes, Copenhagen*

Boost for Turkey's markets

Turkish financial markets rose strongly yesterday following the merger of two centre-left parties at the weekend. The Istanbul stock market index rose 2.9 per cent and turnover rose to the equivalent of \$187m, 55 per cent more than on Friday.

Market traders said the merger of the People's Socialist Party (DHP), junior partner in conservative prime minister Tansu Ciller's coalition government, with the opposition People's Republican party (CHP) on Saturday, broadens the government's support in parliament. General elections, which observers feared would pitch the economy deeper into recession, now look less likely.

Foreign institutional investors were among the largest players yesterday. One Istanbul-based US analyst said: "People think the government may use the increased majority to do something positive about reform, such as privatisation and increased economic liberalisation."

Furthermore, markets are heartened by the Treasury's successful extension of maturities on government paper. The government has about \$12bn in local currency bonds outstanding and had reduced refinancing debt every 90 days. Maturities have increased to six months, albeit at the cost of very high interest rates, over 30 per cent a year in real terms. *John Barham, Istanbul*

Polish reformer's comeback

Mr Leszek Balcerowicz, Poland's foremost economic reformer and a former finance minister, has said he intends to re-enter politics as the leader of the Freedom Union (UW), the country's main opposition party. Mr Balcerowicz, at present doing research at the European Bank for Reconstruction and Development in London, implemented Poland's shock free-market therapy programme between 1990 and 1991, but later returned to academia. When in government he acquired a reputation as a forceful supporter of privatisation and strict monetary discipline.

The UW, which has its roots in the Solidarity movement, is the largest opposition party in parliament but its share of the vote has stagnated at about 10 per cent. Mr Balcerowicz, a member of the Communist party until 1981, only recently joined the UW. He has stressed he will take over at the party's congress in April only if Mr Tadeusz Mazowiecki, the current leader, will agree. The congress is also expected to pick Mr Jacek Kuron, a veteran dissident and former labour minister, as its presidential candidate. *Christopher Bobinski, Warsaw*

Latvian bank to bolster capital

The Latvian commercial bank Lain Banks is trying to bolster its capital through a share issue after the arrest of two of its managers prompted a run on the bank's deposits. A Lain Banks official said the bank had already raised Lats 1.2m (£1.4m) from share sales to clients and shareholders, boosting the bank's capital to Lats 3.8m. But despite this, the bank may still have difficulty paying the pensions of Russian service men, provoking discontent among the Baltic state's minority Russian population. The Bank of Latvia, which supervises the banking sector, has promised to help overcome any short-term payments difficulties.

Two weeks ago, armed Latvian police stormed the offices of the bank and arrested two of its managers on charges of false accounting. The raid unsettled the commercial banking sector and led to a cash squeeze at Lain Banks. Many Russian businesses use Latvia as an off-shore financial centre, although the dubious origin of some of this money has prompted a clampdown by the local authorities. *John Thorndike, Moscow*

ECONOMIC WATCH

Italian industrial output rises

Italian industrial production rose 4.9 per cent last year over 1993, the national statistical office said yesterday. Production rose 6.1 per cent year-on-year in December, but the actual increase was 14.7 per cent taking into account two working days less than usual. December's rise over November was 5.5 per cent, when it rose 7.0 per cent year-on-year. Over the year from December 1993 to 1994, August saw the strongest monthly rise, up 16.2 per cent over August 1993, while February saw a rise of just 0.4 per cent over the same month.

Textiles and clothing registered an advance of 5.6 per cent, while electricity and gas rose 3.9 per cent. But telecommunications (4.8 per cent) and petroleum industries (2.7) were down on the year. *AFP, Rome*



Costs in the third quarter of 1994, the last for which figures are available, unit labour costs declined a remarkable 4.7 per cent.

But as labour costs have fallen, manufacturers have begun to pass on the higher cost of raw materials and raise their margins to recoup profits eroded by the recession. The Bank of Italy spotted this tendency and the half percentage point rise in the discount rate to 7.5 per cent last August was partly to anticipate inflationary expectations and so making a return to inflation a self-fulfilling prophecy.

Consumer prices have been on a downward trend since 1992 and, measured against the post-war current levels, are at historic lows. Based on January's figures, Italy's annualised inflation is running at 3.8 per cent. Nevertheless, this remains well above the norm of the European Union and distant from the year-end objec-

tive of 2.5 per cent set by the previous government of Mr Silvio Berlusconi.

According to officials at the Finance Ministry, increases in VAT and other taxes likely to be proposed in the budget this week will add close to one percentage point to annualised inflation. The effect will be immediate once the measures are approved by parliament. Yesterday Mr Sergio D'Antonio, leader of the Cisl, one of the three main trade union confederations, commented in a newspaper interview: "With these sort of measures we risk returning to the vicious circle of the past."

The unions have the most directly at stake. Since 1992, and formalised in an historic agreement in July 1993 with the government and employers, wages have ceased to be indexed to inflation and are linked instead to productivity. Wage deals have also been based on projected inflation rather than the real figures. This has meant that wages have been rising at around 3 per cent, well below inflation: a fact so far accepted by the unions who have placed job security above wages.

Productivity, meanwhile, has been increasing and this has brought down unit labour

producer prices are now increasing at close to 5 per cent, fuelled by the domestic recovery. Manufacturers have rebuilt their stocks and the economy, with exports still booming, is likely to grow this year at more than 3 per cent.

Isoe, the state forecasting institute, observed in its February bulletin that "the process whereby inflation has come down seems to have exhausted itself". The bulletin added: "One element has been the increase in production costs of goods with an import content, but widening company profit margins are playing an increasingly important part."

Confindustria, the employers' federation, remains more optimistic about containing inflationary costs, both domestic and imported. Economists point out that only 20 per cent of imports are accounted for by raw materials. Imported manufactured goods, they say, have remained competitively priced, despite the lira's devaluation, to retain market share.

But with a strong domestic recovery and a lira that has fallen 40 per cent against the D-Mark since the currency crisis of September 1992, it is questionable how long imported inflation can be

لبنان على الراحل

NEWS: EUROPE

Belgian poll as bribery row grows

By Emma Tucker in Brussels

Mr Jean-Luc Dehaene, the Belgian prime minister, yesterday announced an early general election, as controversy surrounding the Flemish Socialist party part of his government coalition thickened.

Mr Dehaene said a financial scandal implicating senior members of the SP had influenced his decision to bring the date of the election forward to May 21. The latest twist in the longstanding corruption affair happened last week when two former senior SP members were arrested in connection with the so-called Agusta scandal.

The case revolves around allegations of bribery and corruption in relation to a contract awarded to Agusta, the Italian aircraft manufacturer, by the Belgian government in 1988.

Under particular investigation is the possibility that bribes were offered or paid to Socialist politicians to secure the sale of the 46 helicopters.

Police arrested Mr Luc Walluy, the former deputy secretary of the SP and currently an employee of the European Commission's social affairs directorate, and Mr Edouine Manga, the head of the post office and influential in the SP's financial affairs.

They also detained Mr Georges Cywia, a businessman who lobbied for Agusta in Belgium, and Mr Alphonse-Hendrik Puehnicki, a Brussels lawyer whose office was alleged to have been used for meetings to discuss Agusta.

The latest arrests have cast an unwelcome spotlight on two of Belgium's most senior international figures: Mr. Willy Claes, the secretary general of Nato, and Mr Karl Van Miert, the European Commissioner responsible for competition policy.

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Mr Claes was economic affairs minister at the time the helicopters were purchased and Mr Van Miert was leader of the SP.

Both men strongly deny any involvement, but say they are prepared to answer any questions from investigating authorities.

Mr Van Miert yesterday cut short a holiday in Latin America to return to Brussels and face the crisis, while Mr Claes said he would explain his position to Nato ambassadors today.

The judicial authorities have said they would like to interview both men following the arrests last week.

Belgian newspapers said yesterday the latest moves by the police could not have come at a worse time for Mr Dehaene, himself a member of the Flemish Christian Democrat party, who for three years has held together a fragile coalition of Socialists and Christian Democrats from both sides of the Belgian language communities.

The Francophone Socialist party, part of the coalition, has suffered from a string of financial scandals. Last year three of its top members including a deputy prime minister resigned over the helicopter affair, although all of them strongly deny any wrongdoing.

Although Mr Dehaene said the latest scandal had influenced his decision to bring forward the date of election, the main reason was to have a new mandate to tackle the 1996 budget talks due this summer.

Belgium has the highest debt in the EU in terms of GDP and one of the highest unemployment rates in Europe. In order to take part in the final stage of monetary union in either 1997 or 1999, the country must cut its debt to meet the criteria set out in the Maastricht treaty.

French probes leave room at the top

Rise in number of politicians under investigation raises questions about government says Andrew Jack

One large office looks surprisingly empty in the spacious city hall of Grenoble - the mayor's. Its erstwhile occupant, Mr Alain Carrignon, has become the most dramatic example of a growing number of leaders of French towns distracted from their work by criminal investigations.

Mr Carrignon's supporters gathered last week to celebrate what they were sure would be his release from jail - where he has been held awaiting trial since October - only to learn with shock that the court of appeal had ruled that he should remain in prison.

The rise in number of court investigations against local politicians around the country over the last few months raises questions about the devolution of state power, the links between politics and business, the changing role of magistrates and, not least, the ability of towns to be governed in the absence of their elected heads.

Mr Jacques Médecin, the colourful former mayor of Nice, was one of the earliest and most extreme examples, when he fled to South America four years ago amid allegations of tax evasion and misappropriation of public funds totalling more than FF 300m (\$11.5m). He was extradited from Uruguay last November and is in prison awaiting trial.

His critics argue that Mr Médecin was swept up in the early years of the devolution of power from Paris to municipalities - without corresponding accountability - that started when the Socialists came to power in 1981. He also assumed



From Mayor's office to prison: (left to right): Alain Carrignon, mayor of Grenoble; Jacques Médecin, former mayor of Nice; Mr Michel Noir, mayor of Lyons, whose trial started last week.

what some described as almost monarchical power passed on by his father who was mayor in Nice for many years.

Then there is Lyons mayor Mr Michel Noir, whose trial started last week. He is accused along with 11 others of being part of a network by which up to FF 30m was allegedly distributed and embezzled by Mr Pierre Botton, Mr Noir's son-in-law, during the 1990s.

Some see both Mr Noir and

Grenoble's Mr Carrignon as victims of the problem of party political funding and the role of contributions from companies in France, which Mr Edouard Balladur, the prime minister and front-runner in the presidential race, has recently been trying to clarify with new financing rules.

The investigations coincide with a period of rising power and confidence by magistrates across Europe - inspired by

what has been happening in Italy - and which has now gathered a momentum of its own.

Meanwhile, Mr Médecin has been gone for so long that his successor, Mr Jean-Jacques Baréty is firmly installed in his place and plans to run for re-election.

In other towns, the deputies, long in the shadow of their patron, have stepped in to ensure that existing strategy is

continued, but are biding their time rather than taking new initiatives before municipal elections across France in June.

For example, Mr Pierre Gascon, Mr Carrignon's temporary replacement, prefers to remain in his own office of deputy mayor at the far end of the same city hall corridor as his boss.

He remains loyal to his leader and says decisions continue to be made.

He refuses to comment on his own possible candidacy but has said that Mr Carrignon could still run for office from

Political opponents of the mayors have certainly lost no time in exploiting the situation. For example, Mr Bruno Gollnisch, vice president of the extreme right-wing National Front, last week said matters in Lyons had become untenable - and simultaneously launched his own campaign to become mayor.

It is also difficult to disentangle the effects of the recent scandals from two broader factors encumbering municipal administration.

The first is the intense political build-up in advance of elections for president in April and May and the elections for mayors across the country in June.

The second is the effect of a series of legal changes which came into effect in the last two years on public contracting. Mr Jacques Guerber, senior executive vice president of Crédit Local de France, a bank specialising in finance to local authorities, argues that these factors have both formalised and slowed down the process of tendering.

What is certain is that the last few months have seen a considerable souring in the reputation of a number of leading French cities. As the legal actions gathered pace last week, the topic has again come to the fore. "Grenoble's positive reputation is finished," says one restaurant owner in the city.

"It honestly doesn't affect us," says Mr François-Régis Bérot, a local politician and president of the Grenoble-Isère regional development council. "But it's true it is extremely bad for our national and international relations."

Heated debate over Danes' green tax plan

Industry is unhappy about the proposals and political temperatures are rising, writes Hilary Barnes

It will be a month or so before the Danish winter yields and the countryside turns green once more, but the politicians and, not least, the bureaucrats are already in the grip of a green frenzy.

"Ecological" foods are the winter's flavour. Consumers are emptying supermarket shelves of ecological milk and vegetables faster than the farmers can produce them, and the farmers are being criticised for having failed to foresee the fashion of the day.

The government is preparing "green" national accounts, which will provide indicators of the degree to which production and consumption contribute to global pollution.

Legislation will shortly reach the statute books compelling companies to produce "green" accounts, though the law will apply only to the 10,000 industrial companies which must have a certificate of approval for their potentially polluting operations from the state's Environmental Authority, and only about a third of these will actually have to produce green accounts because of dispensations. The accounts will show both inputs and outputs of products which pollute the

environment, but companies will not be forced to reveal the secrets of their production to competitors.

The Environment Ministry, headed by Mr Svend Auken, a Social Democrat, will shortly send a circular to all central government offices and departments telling them to prepare "green" purchasing plans, in which environmental considerations will be applied to purchases of everything from computers and copiers to chairs, tables and cleaning equipment.

But suggestions that special environmental standards should be written into tender requirements for public sector contracts (such as the cement and steel contracts for construction of the planned 17km bridge across the Øresund between Copenhagen and the Swedish city of Malmö) have run up against an objection: the EU Commission would probably consider this to be an attempt to favour local suppliers, thus undermining the internal market.

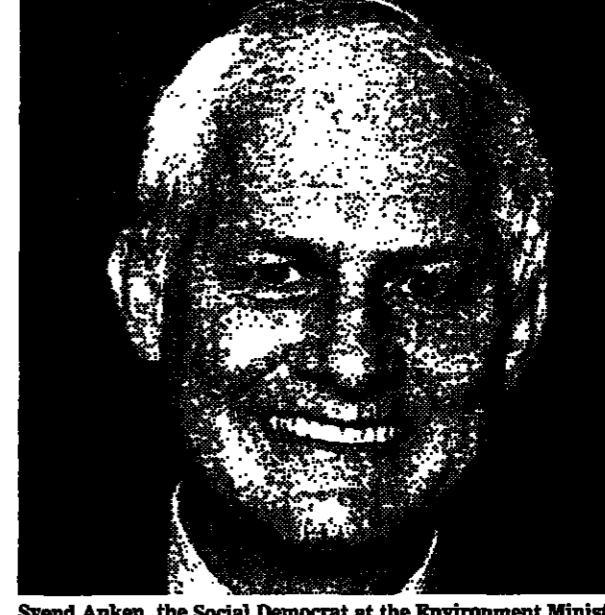
All these developments, however, are overshadowed by the government's plans to impose stiff "green" taxes on both consumers and industry. Opinion polls suggest that consumers are quite happy to pay the

taxes, but the plans for taxes on industry are controversial, and are set to head the political agenda this spring.

The government cut income taxes in 1994. It plans to claw back some of the shortfall in revenue by increasing so-called "green" taxes - including taxes on petrol and other fossil fuels and water. The household tax on water will rise from DKK1.25 (23 cents) per cubic meter in 1994 to DKK1.25 by 1998.

Far more controversial are proposals to impose hefty taxes on carbon dioxide emissions, which, apart from raising revenue, are required to enable the country to reduce emissions by 20 per cent between 1990 and 2005, which is Denmark's contribution to limiting the greenhouse effect.

The government's experts have concluded that the carbon dioxide reduction requires an average tax on emissions in the long term of about DKK200 per tonne, six times the present tax level. The difficulty is that if a tax of anywhere near this level is imposed on industries using a lot of energy, from oil refineries and cement to steel, chemicals, fishmeal and paper, the government will, as the chairman of the Association of Process industries



Svend Auken, the Social Democrat at the Environment Ministry.

tries, Mr Thorkild Juul Jensen, put it, certainly save energy, but only because these industries will move abroad.

The tax model under consideration would keep the tax on energy-intensive companies low, at DKK50 per tonne, but this would still constitute a heavy burden on competitive

office machinery, and so on) it will be DKK200 per tonne of carbon dioxide.

These proposals have got everyone up in arms. The large industrial energy-users fear that, despite the reimbursement idea, their international competitiveness will be hit, while small businesses and industries want to know why their carbon dioxide tax, levied for space heating, should be increased 12 times, while the real polluters will hardly pay anything.

Lawyers specialising in EU law think the government is off on a wild goose chase: the EU Commission will rule that the proposed reimbursements to industry count as subsidies, and the Commission will not allow them.

The opposition parties, the Liberals and the Conservatives, are opposed to the green taxes on industry. They see the government, dominated by Social Democrats, being driven by this issue into the arms of the left-wing Socialist People's Party and the Unity List, who, say the opposition parties, will desert the government over the 1995 budget. In other words, they hope the green tax issue will, indirectly, topple the government.

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Bills sale today aimed to finance debt service

Argentina's auction will test confidence

By David Pilling
in Buenos Aires

Argentina will seek today to auction \$230m (£146m) of short-term treasury bills on the domestic market, in a crucial test of investor confidence. The auction is part of the government's programme to finance debt service payments of more than \$8bn this year.

Argentina's pain to longer-term international finance has been effectively blocked by the Mexican crisis, which has sharply increased the perceived risk of most Latin American economies and so the interest-rate premium to be paid on sovereign issues.

Following the decision by Mr Domingo Cavallo, the Argentine economy minister, to avoid international issues altogether until normality returns, Argentina has been forced to turn to its illiquid domestic market for funds.

The treasury intends to raise

a total of \$1.7bn in the first quarter through weekly auctions of 90- and 180-day notes, or *lets*.

In the first such auction last week, the government sold \$27m in 90-day notes at 10.4 per cent, 280 basis points higher than was the rate just before Mexico's rescue.

Mr Adalberto Rodriguez Giavarini, an opposition economist, believes that, in turning to the domestic market, the treasury risks "crowding out" other potential issuers and pushing up interest rates.

"The availability of credit will be scarce and the demand intense, once you add the state and the big companies that have been financing their needs abroad," he added.

Many observers believe Argentina may try to ease its financing needs by asking the IMF for funds, though Mr Cavallo has denied this often. An IMF team is in Buenos Aires negotiating the possibility of an "enhanced monitoring" of the national accounts, agreement to which would raise Argentina's international credibility.

Caribbean protest at plan to ship N-fuel through region

By Canute James in Belize City

Caribbean governments have told Britain, France and Japan to prevent the passage through the region of a shipment of nuclear waste which is to leave France tomorrow for Japan.

Caribbean Community (Caricom) leaders, meeting in Belize City, are sending strong letters to London, Paris and Tokyo, asking them "to respect the clear position of the Caribbean Community in this matter, now and in the future."

The controversial shipment is made up of waste from the reprocessing of spent nuclear fuel from Japan, which British Nuclear Fuels and Cogema of France have been doing since 1988. It is the first shipment of waste back to Japan, where it is to be stored.

Representatives of BNFL and Cogema have said there is no

basis for growing concern about the safety of the shipment, the first of several to be made over the next 15 years.

But environmental protection groups in the Caribbean and Greenpeace International, and environmental group, say the shipment is a threat to countries along its route. "The region is concerned about the recurring threat posed by the shipment of hazardous and radioactive material through the Caribbean Sea," said Mr Emmanuel Esquivel, prime minister of Belize and chairman of the Caricom meeting.

"We are totally opposed to any such shipment, and we are calling on the parties involved to desist from using the Caribbean," Mr Esquivel said.

The reprocessing and transport of the material between Japan and Europe, and its reprocessing at BNFL's Sella-

field plant in England and Cogema's plant at La Hague in France, has never threatened any country, said Mr Malcolm Miller, BNFL's operations manager for transport.

The UK-registered ship which carries the nuclear waste has met all the requirements of the International Atomic Energy Agency and the International Maritime Organization for the transport of nuclear material, Mr Miller added.

Representatives in Washington of the US possessions of Puerto Rico, the US Virgin Islands, American Samoa and Guam, and of the US state of Hawaii, have asked President Bill Clinton to demand that the British, French and Japanese governments postpone the shipment of nuclear waste until concerns about its safety are resolved.

Turbulence ahead for Brown the high-flyer

Nancy Dunne reports on why the much hailed US commerce secretary is under investigation for alleged irregularities in his business affairs

Ron Brown: Powerful Democrat with a long reach
Picture: Reuters

Just one month ago Mr Ron Brown was in top form and flying high. Shepherding 26 chief executive officers around India on a presidential trade mission, he was being hailed by business leaders as one of the most effective US commerce secretaries ever.

Indeed, nothing seemed beyond his reach - a run for Senate in its native New York, the chairmanship of a leading US corporation and, some said, even secretary of state.

But, even while in India, there were inklings of trouble. The Wall Street Journal reported that a former business partner, Ms Nolanda Hill, had paid \$190,000 (£123,500) of Mr Brown's personal debts. "Mr Brown is certain to face additional scrutiny, given Washington's changed political climate," the story said.

As Mr Brown witnessed the signing of \$7bn in deals, Ms Carol Hamilton, his press secretary, was depressed. As the popular choice to run President Bill Clinton's re-election campaign, Mr Brown was an important political target. Republicans, she said, would try to bring him down.

At the request of 14 Republican senators, Ms Janet Reno, US attorney-general, last week launched a 90-day preliminary investigation which could lead to the appointment of an independent counsel to look into his affairs. This was an acknowledgement that there existed "specific allegations of wrongdoing from a credible source", she said.

Some of Mr Brown's financial arrangements appear, at the very least, peculiar. In his three-year partnership with Ms Hill in First International Communications Corporation, she was to run the investment firm and he was to be the "rainmaker" - the person who brought new business to the company.

So what was the *quid pro quo*? Thus far, the sleuths in Congress and the press have turned up a lunch at the White House for Ms Hill, along with corporate leaders, and some work thrown to Corridor

a loan from another of Ms Hill's companies, Corridor Broadcasting, which in 1981 had defaulted on \$40m in loans held by the Federal Deposit Insurance Corporation and the Resolution Trust Corporation.

That same year, and the next, Corridor made almost \$64,000 in contributions to the Democratic party, according to the New York Times.

Alleged to be perturbed by the scrutiny to which partners of cabinet officials are subject, Ms Hill bought Mr Brown's share of the business in 1983 for more than \$400,000 (including payment of some debts). He had invested nothing in the company.

Even without hard evidence of wrongdoing, it doesn't look good politically for Mr Brown, who is referring queries to a lawyer. He defended himself, to the Wall Street Journal, insisting that his business dealings had been "made to sound sinister" but were in fact no different to those of other prominent figures who lend their names to business ventures.

AMERICAN NEWS DIGEST

Sharp jump in Brazil's output

Brazil's industrial production in the second half of last year jumped 18.2 per cent from that of a year earlier, following the launch on July 1 of the country's new currency, the Real, which stabilised prices and speeded economic growth.

The government's IBGE statistics agency, releasing the provisional figure yesterday, said higher than expected year-end demand had led to record December industrial production. In private, many businessmen say output has remained well above expectations in the first weeks of this year, and the government is starting to worry about overheating in some areas of the economy.

Industrial production for the year as a whole grew 7.6 per cent, similar to the 7.5 per cent growth recorded in 1993.

Among sectors with the fastest levels of growth, IBGE highlighted the mechanical, electronics and consumer electronics industries. *Angus Foster, São Paulo*

Haitian call for elections

Four months after President Jean-Bertrand Aristide was restored to power in Haiti, the provisional electoral council yesterday called for general elections in June.

The first round of voting is to be held on June 4, with a second round for undecided parliamentary seats set for June 25, the council said. All 83 seats in the Chamber of Deputies and two-thirds of the 27 seats in the Senate will be contested, as well as nearly 2,200 state and local elected posts.

Father Aristide, after three years in exile through a military coup, was returned to power with the peaceful intervention of a US-led multinational force. *Reuter, Port-au-Prince*

US garment unions to merge

The two biggest garment industry unions in the US are to merge, in an effort to meet the challenges of a global economy which has driven many of their jobs overseas.

The International Ladies Garment Workers Union (ILGWU) and the Amalgamated Clothing and Textile Workers Union (ACTWU) said yesterday their merger would form one of the largest manufacturing unions in North America.

The merged union, to be called the Union of Needletrades, Industrial and Textile Employees (UNITE), will have 355,000 members in the US, Canada and Puerto Rico.

To launch the new union, UNITE will initiate an organising drive supported by \$10m (£6.3m), the groups said in a statement. *Reuter, Bal Harbour, Florida*

Cuba seeks to pump more oil

Cuba is seeking to produce at least 1.4m tonnes of domestic crude oil this year, 100,000 tonnes more than in 1994, authorities said on yesterday.

The target was set at a meeting of the basic industries ministry, reported by the weekly trade union newspaper *Trabajadores (Workers)*.

The newspaper noted that of domestic production last year, some 934,000 tonnes went for electricity production. Domestic oil was the source of 27 per cent of electricity production in Cuba, the newspaper added.

The Caribbean island's domestic crude is of a very heavy quality, with a high sulphur content, and is used mostly in electricity plants and cement manufacturing.

Cuba, its import capacity having been sharply reduced amid a domestic economic crisis, has been seeking to increase output of domestic crude. It produced 1.1m tonnes in 1993. *Reuter, Havana*

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First steps on long march to competitiveness

By Gillian Tett and Michael Cassell

"Exports break all records," proclaims a delighted Department of Trade and Industry as it watches the swelling tide of overseas sales lift Britain's trading performance.

With the value of exports up by an estimated 15 per cent last year - at £12.1bn the November total was the highest yet recorded for any month - ministers can claim to have grounds for optimism.

From coal-powered boilers for China to revolutionary earthquake protection materials for Japan, British companies are notching up sales around the world. Machine tool exports are rocketing while the domestic market shows only modest recovery; car productions continued strong rise is wholly driven by overseas business.

But could the buoyant picture merely represent another false dawn for the economy? Although exports last year provided one the main motors of recovery, the nation is still running a sizeable trade gap. The government claims growth will continue this year, but there are warnings from the City that the boom could already be slowing.

Mr Michael Heseltine, trade and industry secretary, who has worked since 1982 to turn

his department into a "minimum-cost, maximum-impact" trade promotion organisation, is predictably optimistic. He believes a new culture of competitiveness is catching on in manufacturing and starting to pay off.

But he is also the first to sound a note of caution after 100 years of relative industrial decline.

"The competitiveness gap between the UK and other major economies opened up over the best part of a century. Despite some recent improvement, it still exists and there is no short cut to eliminating it. We still have a long tail of underperforming companies," he says.

To put the challenge in perspective, Britain will have to make an extra £50bn of overseas sales by 2000 if it is to raise its 1993 share of world trade from 4.8 per cent to 5.8 per cent. To achieve such a target, UK export performance will have to exceed that of Japan over the past 14 years.

There is, in any case, disagreement about how much credit UK industry can actually take for the upturn in export growth - not least because economists remain divided about the real reasons behind the recent boom.

The figures appear startling. In the three months to last November the value of UK

exports excluding oil and erratics - the best indicator of the trend - were running 14 per cent higher than the same period a year ago.

Some of this was due to a 2 per cent rise in export prices during the year. But most of the increase reflected a genuine rise in the level of goods sold overseas, with volumes growing 15 per cent.

Although this growth seems significant, pessimists in the City argue most of it is explained by two specific factors. The first is the 1982 devaluation of sterling, which, like earlier devaluations, left exporters enjoying a short-term competitive advantage over an edge which may have been temporarily boosted further by sterling's slump against the D-Mark last week.

Mr Leo Doyle, UK economist at Kleinwort Benson, says: "This export growth is not exceptional by historical standards. After we devalued in 1976 and in the middle of the 1970s we also saw a big surge in growth." He predicts that as the competitive advantage fades, export growth should slow significantly this year.

The second factor has been the last year's surge in world growth. While the US economy has grown rapidly and new areas such as south-east Asia have emerged as major markets, Europe is also out of recession.

As Mr Bill Martin, chief economist at UBS, says: "Last year's exports growth was a major surprise, partly because nobody thought Europe would grow as fast as it did."

"But industry is likely to lose its competitive edge now and face mounting capacity problems," he adds. He estimates that capacity pressures in the UK are now as high as the 1980s peaks. Meanwhile, the recent rise in UK factory prices suggests that some companies are now less willing to provide competitive prices to their customers.

Furthermore, as City pessimists point out, Britain's export boom is not unique. Germany, for example, is estimated by the Organisation of Economic Co-operation and Development to have had 7.9 per cent growth in exports of goods and services last year. Spain and Italy, which have

benefited from devaluation, recorded estimated growth of 17 per cent and 9.5 per cent respectively.

But although these factors leave most economists arguing that British industry cannot take all the credit for the export boom, devaluation and world growth may not tell the full story.

For while exporters have enjoyed an unusually favourable set of circumstances, many industry groups also believe that more radical changes have been under way.

First, the recent recession not only forced many companies to seek markets overseas, but also triggered a more general growth in competitiveness, says Mr Richard Brown, deputy director-general of the British Chambers of Commerce.

"Faced with weak domestic demand, companies realised that they simply had to export to survive," says Mr Brown, who argues this export surge is now involving many mid-sized and smaller companies which have traditionally shied away from export markets.

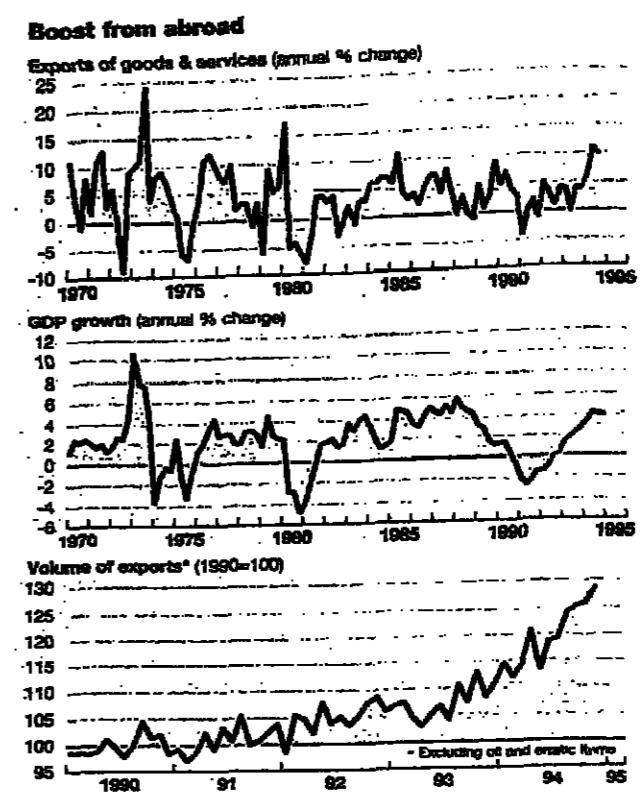
The Department of Trade and Industry claims some of

the credit for encouraging new-comers into the export market with its revamped support mechanisms intended to make even the smallest business more confident about venturing overseas. On a recent Concord-flown trade mission to India, for example, more than two-thirds of passengers represented UK companies with fewer than 30 employees.

Nevertheless, other economists believe that another reason for the growth lies not in the efforts of small British companies - but rather in the recent surge of investment by foreign companies wishing to use the UK as a production base for the European market.

Mr Kevin Gardner, UK economist at Moran Stanley, says that even though export growth is likely to slow this year, the economic changes that have occurred since the mid-1980s in the UK should create a longer term upward export trend.

But, even as he made his prediction, a survey of 1,000 companies reported that more than a third of them already expected to shed export business to meet rising domestic demand -



an attitude which places a question mark over the commitment of UK business to maintain overseas sales. The Institute of Export has warned that Britain cannot afford to view exporting as a "bolt-on" activity to be pursued when home markets are weak. The months ahead will tell if the message is getting across.

Distillers plan long campaign in Asia's bars

By Roderick Oram, Consumer Industries Editor

Few manufacturers have a greater need to export than Scotch whisky distillers. With home consumption accounting for barely 10 per cent of their output, they have to sell the rest worth more than £20 a year - around the world.

But problems abound with half those exports: continental European sales are flat in spite of strong growth in southern countries; sales in the US have fallen about 60 per cent in 15 years and recovery will come only if younger drinkers are converted to whisky.

Given those challenges, the industry sees the emerging economies of eastern Europe, the former Soviet Union and the Far East as its best bet for future prosperity.

"These markets could take 20 per cent to 25 per cent of world Scotch sales within 10 years," says Mr David Jarvis, chief executive of Allied Domecq Spirits and Wines. Whisky's strength is its image as "an aspirational product, a taste of the good life".

Guinness, for example, talks of China as a potential market for 20m cases of spirits a year. The bulk of that will likely be cognac for historic and cultural reasons, although a quarter of it could be whisky. But it will be a long haul.

Today, China's population of 1.2bn consumes about 25,000 bottles of Scotch - less than 20,000 cases - per annum, the same as the 28,000 people of Stirling.

With dozens of countries experiencing economic liberalisation, skill in identifying where to concentrate marketing resources will be one of the keys to success.

"A rifle shot might miss the right ones," says Mr David Maxwell-Scott, managing director of J&B, the Scotch division of IDV, Grand Metropolitan's spirits business. "You have to develop a basket of markets

based on your own criteria." J&B's criteria range from the quantifiable, such as size of population and volume of disposable income, to more indefinable cultural qualities. India, for example, is well-disposed to Scotch, whereas Russia is seen as largely a vodka or gin market.

Mr Maxwell-Scott says that "socialising cultures where people go out at night" is another valuable criterion.

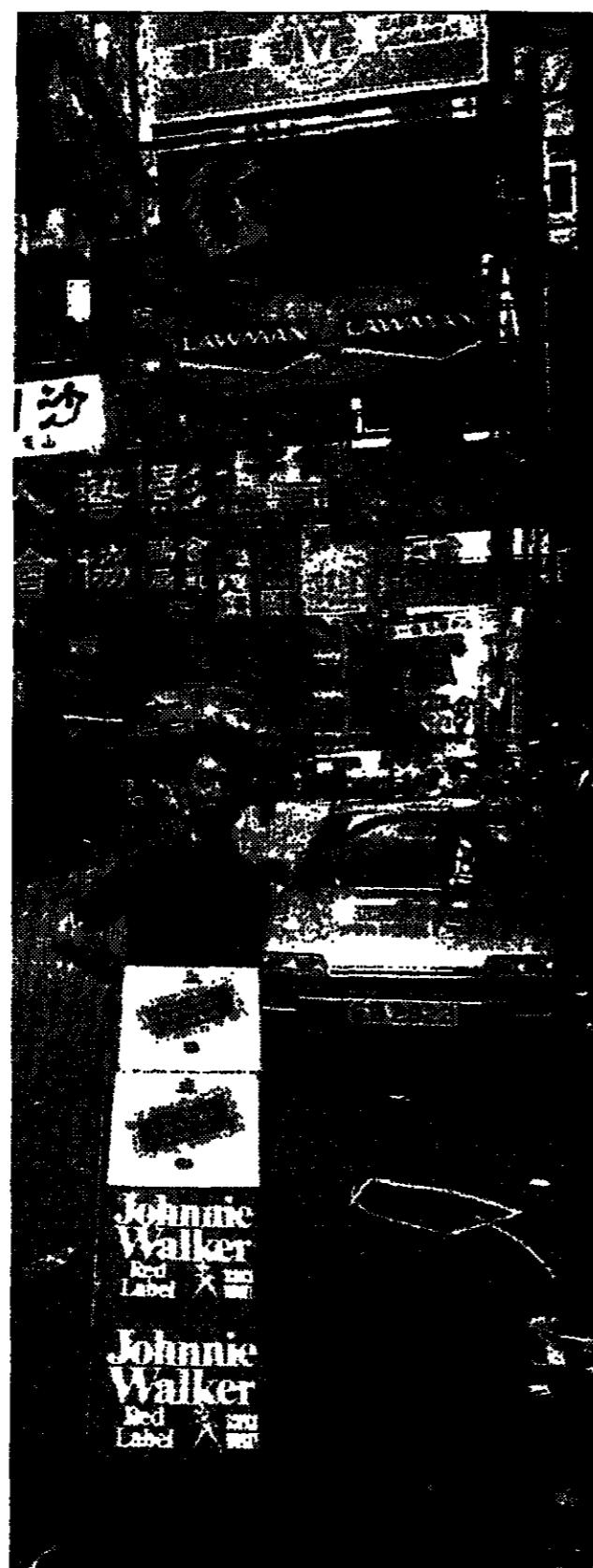
"Young, emerging middle-class consumers pick up their habits in bars and restaurants." Former Communist countries, which often score poorly on this, are developing their nightlife at quite different rates. The Russians are far behind the Chinese, for example.

Targeting bars, nightclubs and restaurants is one of the classic market-building strategies for drinks companies - even in mature European markets. It is easier to establish a brand's image in such public places than in homes via advertising.

For all the opportunities, distillers accept the difficulties will be great. Boom-and-bust economies, political instability, uncertain transport and distribution and under-developed media are but a few of them.

There is also the threat of domestic competitors. Whisky salesmen may say the only thing their product has in common with, say, Indian whisky is the "regrettable" overlap of names - but there is no denying the latter's success. Bagpiper is the largest brand of Indian whisky and the 16th largest global spirits brand, says Impact International, the trade magazine. Only Johnny Walker Red, J&B Rare and Ballantine's Scotch rank higher.

Moreover, Bagpiper volume has grown at an average rate of 20 per cent a year through the 1990s. Bagpiper sells in India for about \$4 a bottle, about one-seventh the price of an imported Scotch. What price aspiration?



A case for the marketing people: whisky manufacturers need to build brands among populations of young potential drinkers

Belgian chocolates to Belgium

By Michael Cassell

Mr Ken Ball makes 225,000 Belgian chocolates a week in Ipswich and now he is selling some of them back to Belgium.

"We used to send over an empty truck to collect the basic ingredients but now it goes out loaded with chocolates," he says.

The latest consignment for Belgium, worth about £5,000, comprises novelty lines such as ducks and rabbits which the masters of chocolate production have not got round to producing for themselves.

Mr Ball, owner-director of Bellina, is modest about his small company's achievements in selling 80 varieties of quality chocolates - all but the sugar having been imported from Belgium first - to Continental markets.

But his endeavours are being hailed by the Department of Trade and Industry as an example of what is possible

and what increasing numbers of UK companies will have to do if they are to survive.

As part of its energetic export promotion programme, the department has just launched a campaign to encourage small and medium-sized companies thinking of exporting for the first time to choose the Benelux countries in which to start. Bellina, it says, offers a tempting taste of what is to come.

Mr Ball's wife Jennett was responsible for starting the business in 1983 when she opened a shop selling Belgian chocolates. By 1986, supply problems had encouraged the couple, with the help of family members, to start their own production line in Ipswich and to open more shops and negotiate further retail franchises.

The arrival of the single market at the end of 1992 prompted Bellina to consider other European markets for the first time and the company enlisted the

help of the DTI in pursuing contacts. Visits were made to importers and wholesalers to identify the scale and nature of the market.

A decision was taken to give the Continent a try and now the company is selling to the Netherlands and France, as well as Belgium. Company turnover is about £200,000, including £100,000 in newly created exports.

There are 40 production people in Ipswich turning out everything from strawberry creams to best-selling chocolate truffles. The company tells its customers it makes its chocolates "in Ipswich in the Belgian style", although a limited proportion are still made

for it in Belgium.

The chocolate-making machinery at Ipswich, which was mostly imported from the Netherlands and Belgium, is operating 24 hours a day, five days a week.

Mr Ball, who last year took

advantage of a DTI programme to help him sell on the Continent - which included a guided course in language tuition - is preparing to expand his business further, although plans about to come to fruition remain confidential.

Although there are plenty of Continental taste buds left to cater to, Bellina plans to concentrate on those markets where it has already established sales, says Mr Ball: "It may be tempting to add new markets to the list but first we intend to consolidate in those we know best."

He is already knocking one country off his list. The task of selling to the Continent is tough enough, without having to cope with people who refuse to pay. He is fed up with the payment record of Spanish customers, which he describes as "a joke".

Spain, it seems, will have to get its Belgian chocolates from Belgium.

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Small companies seek to share in success

By James Harding

When SMD (Midlands), a mining equipment manufacturer employing 15 people, was rescued from receivership less than 12 months ago, it sold almost nothing overseas.

This week, the company's chief executive returns from a business trip to India, a member of staff heads off on a marketing mission to France and the general manager is expecting to hear about an £80,000 order from a German customer.

A manufacturer of specialised chains for overhead conveyors, SMD used to sell the majority of its products to British Coal. But faced with shrinking UK order books, the company has as much been driven abroad as lured to exporting by opportunities overseas.

Having found niche markets in Europe, it now hopes in the longer term to find buyers in Asia. With export orders likely to make up nearly half the company's sales this year, the company is planning to take on more staff.

The pattern of SMD's expansion abroad offers a model that increasing numbers of small and medium-sized companies

are hoping to emulate. But with companies employing between 10 and 200 people traditionally only indirect beneficiaries of export growth, there are questions over how successful small and medium-sized companies can be when it comes to exporting directly.

According to the CBI's most recent monthly survey, smaller manufacturing companies are seeing the sharpest increase in export orders for 10 years. Companies employing fewer than 200 people also expect the rising orders to continue, although at a slower pace, well into the second quarter.

However, confidence that small and medium-sized enterprises (SMEs) are maximising export opportunities is by no means unanimous.

Professor David Storey, head of the SME centre at Warwick University, says there has been little change in small companies' contribution to exports. "There has not been a huge increase in direct exports for SMEs, but there has been an increase in demand for output from smaller companies as large firms increase their export orders."

The exception revealed from surveys of SMEs in the Midlands is the manufacturing sec-

tor, which, he says, "is very buoyed up on prospects overseas."

The view that SMEs are yet to become confident exporters is reflected in the initial findings of the annual European Business Survey, conducted by Grant Thornton, business consultants.

The report shows that British SMEs are more optimistic than their European competitors when it comes to sales for 1995, but less confident than EU businesses about their export prospects. Nearly 70 per cent of UK businesses forecast increases in turnover this year, but only 22 per cent predicted growth in exports. Over 30 per cent of European companies forecast rising exports for 1995.

According to a survey by Binder Hamlyn, the chartered accountants, of UK private companies with turnovers of between £2.5m and £25m, only 11 per cent of their 1993 sales was exported. In 1988, the figure was 8.7 per cent.

The DTI has launched a "Begin in Benelux" export campaign, believing that once started in Belgium, Luxembourg and the Netherlands, small and medium-sized companies will become committed exporters.

The view that SMEs are yet to become confident exporters is reflected in the initial findings of the annual European Business Survey, conducted by Grant Thornton, business consultants.

The report recommends strategies for opening, developing and consolidating new markets, product innovation and greater attention to marketing in order to improve competitiveness.

Exports to the Middle East and north African markets have also fallen, from 11 per cent of the total in 1993 to just 8 per cent in 1994. It has also been the only region not to see demand in recent months.

The slide in America has been compensated for by an increase in exports to Asia-Pacific countries, which took 12 per cent of British exports in 1993, up from 9 per cent a decade earlier.

Analysis of the types of goods being sold abroad shows the continuing core contribution made to exports by British manufacturing industry.

Manufactured goods, machinery and transport equipment contributed £33.2bn to the balance of trade in 1993, just over 70 per cent of the UK's total visible exports for the year.

The leading manufacturing exports by sector were electronic equipment, including telecommunications, computers and audio-visual equipment, followed by mechanical engineering, motor vehicles and aerospace, according to the Central Statistical Office.

The other sector winner has been the chemicals industry, which has increased its share of UK visible exports from 11.4 per cent in 1993 to 14.6 per cent in 1994.



Bank chairman's bonus criticised

By John Gapper, Banking Editor

Lord Alexander, chairman of National Westminster Bank, is likely to receive a performance-related pay bonus of about £100,000 for 1994 under a pay contract that was yesterday criticised by Mr Gordon Brown, the opposition Labour party's shadow chancellor.

NatWest, which is expected to make pre-tax profits of about £1.5bn last year, has just made a pay offer to its 55,000 branch banking staff under which some would receive no basic pay increase this year.

Lord Alexander's one-year contract to be disclosed in the annual report at

the end of March, entitles him for the first time to a bonus in line with executive directors. This would have been 35.5 per cent of basic salary in 1993.

The bank is also likely to be criticised by unions over the contract, which raised Lord Alexander's basic salary to £204,000 last year. His bonus could be higher than 35 per cent because of the rise in NatWest's profits last year.

Mr Brown said the bonus showed executives of privatised utilities "are not alone in granting themselves large pay increases." He claimed that bank customers would be "surprised and disappointed" by Lord Alexander's pay package. The bank emphasised that

Lord Alexander works full-time for the bank despite being a non-executive chairman. It said that his "role at the centre of the group" was reflected in his contract, which began on April 1 last year.

Lord Alexander and 20 NatWest executives may also receive free shares in three years' time in addition to share option entitlements. NatWest has introduced a scheme intended to reward executives with shares if it meets targets.

In 1993, Lord Alexander received basic pay of £288,875 and total remuneration of £662,157, including £57,625 paid to a private pension scheme.

A sum equivalent to 20 per cent of his annual salary was paid to his pension scheme last year.

Mr Brown's attack on Lord Alexander's remuneration follows Labour criticism of banks for not passing on benefits to customers from profit rises. Labour also wants companies to seek shareholder approval for executive pay schemes.

NatWest has just made a pay offer to 55,000 branch banking employees under which some will receive no basic pay increase and others will receive a basic pay rise lower than the current 2.9 per cent rate of inflation.

NatWest Indian move, Page 22

Iraq trade team to be investigated

By Jimmy Burns

Britain's Department of Trade and Industry is investigating a possible breach of sanctions by the organisers of a UK trade delegation to Iraq.

Officials have confirmed that the investigation is focusing on the activities of Mr Stephen Crouch and Mr Edmund Sykes, director and secretary of the Iraqi British Interests (IBI) Group, a commercial lobby unit.

Mr Crouch and Mr Sykes have in recent months been pursuing contacts with Iraqi officials in preparation for a visit to Baghdad this week by some 20 UK companies.

Under UK legislation governing relations with Iraq, UK citizens are free to travel to Baghdad but must first obtain a communication licence from the department if they wish to trade or discuss trade. The present UN sanctions regime against Iraq is restricted to food, medicines, and other essential humanitarian goods.

While communication licences are thought to have been issued by the department to the companies on the delegation, no such licences have

been issued to the organisers, according to government officials.

Concern about the IBI Group has been heightened amid signs that the Iraqi regime is moving to exploit the visit for propaganda purposes. In an open letter published this week, the state-run Baghdad Observer praised the "courageous move" by British businessmen and said their visit was a sign that the UN stand on sanctions was crumbling.

Mr Crouch told a meeting of UK businessmen in London last month that the IBI group was in a key position to encourage UK trade with Iraq.

"We have unique access to all the ministries," he said.

Last September, Mr Crouch was in Amman with Mr Henry Bellingham, parliamentary private secretary to Mr Malcolm Rifkind, the defence minister. Mr Bellingham said his visit was "private" and that he met Iraqi officials with Mr Crouch at a social function.

DTI and foreign office ministers have been under increasing pressure from MPs and human rights organisations to clarify the government's position regarding the IBI.



Shoppers watched bewildered as bailiffs itemised goods at Harrods' store yesterday

Top people's store in school name row

Bailiffs yesterday entered Harrods, the famous west London department store, to serve a writ for £130,000 (\$202,800) it owes in legal costs to a local preparatory school, John Authors writes.

The bailiffs also earmarked goods to the value of the bill - including eight Chesterfield suites worth £6,000 each - to be seized if necessary.

The Harrods store had unsuccessfully attempted to force the Harroddian school, opened in 1968 in the store's old staff club building in Barnes, south west London, to change its name.

The High Court ruled last May that the school and its founder Sir Alford Housman-Boswall were not trying to cash in on the reputation of

the store, which had not sold goods or services under the name Harroddian since the 1940s.

Harrods has lodged an appeal and has not yet paid the legal costs to the school, whose annual fee income is about £600,000. It dismissed the bailiffs' visit as "an outrageous piece of opportunism" in a search for publicity.

UK NEWS DIGEST

Derailment hits channel train service

A Channel tunnel freight shuttle train was partially derailed yesterday as it entered the tunnel at Folkestone in Kent. Eurotunnel said nobody was hurt in the incident and the train remained upright but one of the tunnel's two tracks was blocked, disrupting traffic for several hours.

This is the first time that an incident has occurred involving a train in the tunnel, but there has been a series of mishaps to trains using the tunnel rail network.

The locomotive of the train involved in yesterday's incident had just entered the tunnel when an empty carriage towards the rear went off the rails. Train staff uncoupled carriages in the middle of the train allowing the front locomotive and 14 carriages, each carrying one truck, to go on to France. The rear section of the train, with 14 carriages but only three trucks, was brought back to the Folkestone terminal. Truck drivers, who travel in a special club car at the front of the train did not have to leave the train.

Eurotunnel said an investigation would be carried out but it could not immediately say what the cause of the derailment.

Charles Batchelor, Transport Correspondent

Former BCCI staff in 'stigma' court move

Former employees of the collapsed Bank of Credit and Commerce International will today ask the Court of Appeal to recognise that they can claim compensation because the bank's bad reputation stops them getting new jobs.

According to leading employment lawyers the claim for "stigma compensation", if successful, could prove to be a landmark, although each individual case would still have to be proved on its merits.

The original case was dismissed by the High Court last year and is being strongly resisted by the liquidators to the bank, the accountants Touche Ross. If successful any claim would be made against the assets recovered by the liquidators.

Airtours, the second-largest operator, said it had thought the market would grow by up to 5 per cent this year. It now believes that the figure will be nearer zero than 5 per cent.

Last year was exceptionally good for the industry. There were 11.42m summer package holidaymakers last year compared to 9.89m in 1988 and 9.22m in 1992, according to the Civil Aviation Authority.

Computer ownership seen rising rapidly

One in seven households in Britain, or 3.3m in total, owned at least one computer at the end of September, and the number is growing by 3,250 a day, says research from GfK Marketing Services. GfK's quarterly survey showed that almost 1.2m homes had acquired a computer in the previous 12 months.

The survey also confirms that an increasing proportion of the new PCs bought for use in the home are top-of-the-range multimedia computers equipped with CD-Rom drives. Multimedia machines accounted for 32 per cent of purchases in the six months to the end of September. Paul Taylor

Approval granted for genetic food products

The British government has given formal safety approval for three foods made from genetically engineered plants. They are tomato paste from Zeneca of the UK, rapeseed oil from Plant Genetic Systems of Belgium and soya bean extract from Monsanto of the US.

The Ministry of Agriculture said the foods would not have to be specially identified for shoppers, but manufacturers would be encouraged to provide informative labelling on a voluntary basis. Zeneca's tomato paste - expected to be the first genetically engineered food on the UK market - will be labelled in this way. Clive Cookson, Science Editor

Airline to fold: Euro Direct Airlines, based in Slough, near London's Heathrow airport, is to cease operations on Sunday with the loss of 150 jobs. The company blamed high costs for the failure after just 10 months in business and said all passengers who booked after Sunday would get their money back. The company operated from Bournemouth, Stansted, Exeter and Humberside airports to destinations included Paris, Brussels and Hamburg.

Holiday companies revise view: UK tour operators are revising bullish predictions made last month for summer package holiday sales in the face of sluggish demand and rising costs. Thomson, the largest tour operator with 30 per cent of the market, says that it had been predicting sales growth of about 10 per cent this year compared with 1994, but is now predicting 5 per cent.

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TO SELL YOUR BUSINESS and retire to Sarasota, you could spend months poring over the relevant tax laws, study the effects on the family trust, become a securities expert, a currencies expert, a global investments expert, and develop an encyclopedic knowledge of the bylaws of the Laurel Oak Country Club on Gary Player Boulevard.

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THE CITIBANK PRIVATE BANK

CITIBANK

Abu Dhabi set to relaunch failed Scots hospital

By James Buxton,
Scottish Correspondent

Health Care International, the private hospital at Clydebank in Scotland, which went into receivership in November only eight months after it opened, is being relaunched under the ownership of the state-owned Abu Dhabi Investment Company.

The Abu Dhabi company yesterday purchased the business and equipment of HCI from receivers

Arthur Andersen and agreed to lease the hospital building and its adjoining hotel from the syndicate of banks which helped fund the original venture. The Abu Dhabi company will have an option to purchase these assets from the banking syndicate.

With uncertainty over the future of the hospital removed, HCI hopes to fulfil the original project to operate a hospital specialising in complex medical treatments which it will market to patients in the Middle

East, southern Europe and Africa. HCI went into receivership after Credit Lyonnais, a member of the banking syndicate which had lent HCI £20m (£125.6m), refused to advance more finance to solve a cashflow crisis resulting from a slow build-up of patient numbers.

The price being paid by the Abu Dhabi company is not being disclosed. It is contributing capital of £2m to the new company which will own HCI.

The hospital has continued oper-

ating during receivership and made only about 50 of the original 425 staff redundant. The Abu Dhabi company, which took a small stake in HCI two years ago, has helped meet HCI's operating costs since receiving exclusive negotiating rights in early January.

HCI has been treating patients from outside the UK as well as those referred by hospitals in Britain's state health service. However, late last week there were only 20 patients in the 275-bed facility. Mr Colin

Edwards, manager of the Abu Dhabi company's projects department, said this was due to uncertainty about the medium-term future of the hospital.

HCI expects to increase staff to 600 by the end of the year, eventually reaching the original target of 1,800 jobs. Patient number targets are not being disclosed.

HCI cost £180m to build and equip, up marketing in the Gulf states, Turkey, Egypt, Greece, Nigeria, Algeria and Italy.

of regional selective assistance will be available to HCI provided it creates the promised number of jobs.

Although states such as Abu Dhabi have built sophisticated hospitals, these do not handle enough complex cases to justify retaining medical teams of HCI's type, Mr Edwards said.

Dr Larry Hollier, chief of HCI's medical staff, said HCI would step up marketing in the Gulf states, Turkey, Egypt, Greece, Nigeria, Algeria and Italy.

'Feel-bad' factor hits consumer confidence

By Peter Norman,
Economics Editor

The "feel-bad" factor in the British economy has hit consumers after a brief post-Christmas boost, with confidence deteriorating sharply this month, according to the latest Gallup survey.

The poll, carried out for the European Commission, shows a sharp drop in expectations about general economic developments so far this year, possibly triggered by the recent rise in bank base rates. Although there was only a slight worsening in the way people assessed their own financial positions, pessimism about prices and unemployment over the next 12 months ran much deeper.

When asked how the general economic situation would develop over the next 12 months, 37 per cent of the 2,161 adults polled between February 1 and 4 said they expected it to worsen, compared with 31 per cent in January.

Only 23 per cent said they thought it would improve, against 27 per cent in January, leaving a negative net balance of 14 per cent this month. This indicated greater pessimism than January's negative net balance of 4 per cent, but less gloom than December's minus 20 per cent result.

The February poll coincided with the most recent half-percentage point increase in bank base rates to 6.75 per cent, while December's gloom may have mirrored an earlier half-point interest rate rise and mini-budget excise duty increases.

Consumer confidence often perks up in January only to fade in later months. Mr Graham Williams, a Gallup research executive, said it would take until April to assess whether February's downturn in confidence reflected this seasonal pattern.

Although people were generally pessimistic about their own financial prospects, they were only slightly more gloomy than in recent months.

Car dealers are told there are far too many of them

By John Griffiths

FT About a third of the UK's 7,000 franchised dealerships need to disappear if car retailing and servicing is to offer a viable return on investment, Sir Trevor Chinn, chairman and chief executive of the country's largest dealer group, said yesterday. His Lex Service group controls 120 car dealerships in the UK as well as outlets in California and France.

Continuing over-capacity in car production would produce a "fiercely competitive climate for the foreseeable future", he said at the Financial Times Motor Conference in London.

Mr Neil Mullineux, an industry analyst and consultant with Bowfield Research Associates, said at the conference that three-quarters of Europe's 100,000 car dealers would have to disappear if the US average of 500 car sales a year per outlet were to be achieved. "In the next ten years the number of dealers will probably fall by half to 40,000 or 50,000."

He produced statistics showing that north American car dealers on average sell at least four times as many cars per outlet as their European counterparts. Sir Trevor said dealer problems were increased by carmakers "destabilising" the market through heavy direct

Besieged PM weighs lurch to the right

The changing nature of the Conservative party has left John Major vulnerable, writes Philip Stephens

Listen to the drumbeat from the Tory right. Salvation lies in your hands, Mr Major. Tell Brussels to get stuffed; knock 5p off the basic rate of income tax before the election; get the scroungers off benefit; lock up the hooligans; keep out the immigrants; tell Brussels to get stuffed. If Kenneth Clarke doesn't like it, sack him. Your leadership will be safe. Our people will come flooding back. You might even win the election. The handing over to the right's heir-apparent Michael Portillo can be at a time of your choosing not of his.

It is a tune heard not only from the irreconcilables on the back benches at Westminster. There are echoes now from the party in the country. In different times the Europhobic MPs who have deprived the government of its majority at Westminster would have been patriots. Their local associations would have offered a simple choice: loyalty to the government or deselection. But the malaise stretches well beyond the cabinet and the government. The factionalism at the top is a symptom and a cause of a much deeper decay.

Membership of the Conservative party nationally has been haemorrhaging. As its disillusioned supporters depart, the character of the party is changing. The common sense of the half-committed is being replaced by ideological fervour.

No one could blame as desperate a leader as Mr Major for listening. He has tried everything else. The odds are that his administration is doomed whatever. If nothing else, a lurch to the right would protect the prime minister from the very real threat of a leadership challenge in the autumn. But the escape route offered by

his enemies is a cruel illusion. It would turn the probability into the certainty of defeat at the next election.

That the government is disintegrating under the weight of its own divisions is no longer denied even by those who sit around the cabinet table. There are still some, foreign secretary Douglas Hurd among them, who will tell you that the game is not lost. The foreign secretary has spent the past five years patching up divisions in the cabinet over Europe. But Mr Hurd's skilful compromises no longer hold beyond a few days or weeks. Europe has become the Bosnia of this government. Each trace is no more than a chance for warring factions to re-arm; neither side cares too much about what will be left when they have fought each other to a standstill.

The malaise stretches well beyond the cabinet and the government. The factionalism at the top is a symptom and a cause of a much deeper decay. Membership of the Conservative party nationally has been haemorrhaging. As its disillusioned supporters depart, the character of the party is changing. The common sense of the half-committed is being replaced by ideological fervour.

The curious structure of the party – it comprises a series of voluntary associations over which the national organisation has only limited control – means there are no precise statistics. But it is widely agreed that during the 1950s the party



John Major: the EU has become his government's Bosnia

could claim between 2.5m and 3m members. By the mid-1970s the number had fallen by half to around 1.5m. Mrs Margaret Thatcher may have managed to slow the rate of decline during the mid-1980s but she failed to reverse it. Over the past two or three years it has accelerated. The best, unpublished, guess of officials at Conservative Central Office puts the number now at well below 500,000. That errs on the side of optimism.

Talk to the average Tory MP and the story is much worse. Local recruitment and fund-raising have collapsed. The progressive decline of the party's base in local government – it has lost a third of its council seats during the past decade – has deprived it of the locally-ambitious. The solid citizens who once aspired to lead the district council are better off now signing up for the centre-right Liberal Democrats.

The obvious parallel is with the Labour government of the late 1970s. The left blamed its unpopularity on Mr James Callaghan's administration not on the arrogance of the trade unions or on the divisions within the cabinet and parliamentary party. No, the problem was that he did not listen to the party's grassroots. Salvation lay in wholesale nationalisation, in withdrawal from the Common Market, in unilateral nuclear disarmament, in transfer to the unions of the levers of economic power.

So it is for the simple ideologies of modern Conservatism. From their perspective,

Mr Major's mistake, like Mr Callaghan's, has been to fight for the political centre ground. If he wants to secure his own position the prime minister has time, but not much, to rediscover the path of virtue and embrace the policies of the Tory right.

The reality is that the more

secure Mr Major feels with his enemies on the Tory right the less chance the government has of staging a broader political recovery. Ideology now is more important than power for many Conservatives. Many on the left wanted Labour to lose in 1979 so that the leadership

by ideology favour.

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The letter must contain the name, headquarters, telephone number, contact person and short description of the potential investor, including any information relevant to suitability of the potential investor.

Potential investors deemed suitable by Hungarian Credit Bank Ltd that have delivered or telecopied their indication of interest to Deloitte & Touche according to the above terms and conditions by 5:00P.M. on March 2, 1995, Budapest time, shall be provided a short form basic information memorandum concerning the bank, subject to entering into an appropriate confidentiality agreement.

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CAPITA

INTERNATIONAL PEOPLE

Recent
job
moves

■ K. Shankar Balaji, 66, India's former ambassador to the US, has joined Merrill Lynch & Co as senior international adviser. He will advise on business strategies in India and South Africa.

■ Reino Braun, a Swiss national, chairman of Canada's Moore Corporation following the retirement of M. Keith Goodrich in April. Braun continues as chief executive.

■ James P. Roemer, 47, chief executive of Bell & Howell's UMI business, president and chief operating officer of Bell & Howell.

■ David Hearn, managing director of United Biscuits' UK food group, chief executive of UB Snackfoods Europe.

■ Vincent Gargaro, Sprint International's country manager for the UK and Ireland, vice president and general manager Europe.

■ Tristan Vieilleux, former chairman and chief executive of French shipping group Delmas-Vieilleux, non-executive director of West Africa's OT Africa Line.

■ Charles H. McGill, 53, has left Dun & Bradstreet to be vice president corporate development at American Brands.

■ Paul Steele, 40, Pepsi-Cola International's group vice president Northern Europe, senior vice president sales, marketing and information technology at Ladbrokes' Hilton International hotel chain.

■ John E. Neal, 44, who joined Chicago fund manager Kemper Financial Services in 1992, president and chief operating officer.

■ Elroy Dimson, professor of finance at London Business School, has succeeded Mike Thompson as chairman of The German Investment Trust.

International
appointments

We hope to create in these columns a comprehensive listing of senior appointments in international companies.

Please fax announcements of new appointments and retirements to +44 171 873 3262, marked for International People.

Set fax to: *International People*.

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ARTS

A talent abused

William Packer considers the case for de Kooning's painting

Born in 1904, Willem de Kooning is, in debilitated old age, the last survivor of the first, perhaps the last, golden age of American painting. For it was in New York in the immediate post-war years that abstract expressionism burst upon the world, and he was at the heart of it. This revealing retrospective at the Tate tells us quite as much about that informing context as about his work.

The New York School was mythologised almost from the first. Here from the early 1950s, so the American critical machine would have it, was modern painting in its true and final state, with nothing more to be said, or done. More than that, it was a uniquely American phenomenon, a triumphant modernism sprung fully-formed in a moment from the brow of its creators.

Yet this great feat of self-motion was oddly arbitrary. What had all these artists, de Kooning, Rothko, Pollock and their chums, been doing before the magic date of 1950? It is now well-understood that their work of the 1940s and earlier is of the first importance in any understanding of their development and overall achievement. Nor should it be considered piecemeal or in isolation.

The first few rooms at the Tate make clear that, in the war years and just after, de Kooning must be seen within the immediate context of his peers - Gorky, Rothko and Pollock especially. Moreover, the influences and interests then bearing on them are shown to be of two related kinds. On the one hand, there was the still-vigorous American realist tradition; on the other, the shift in their own work towards an abstracted figuration founded in European surrealism and expressionism. Thus are the myths exploded that there was no significant American painting before the emergence of the post-war New York School and that when it did emerge, it was exclusively American.

These first rooms are fraught with intriguing possibilities.

Here are figure paintings from the early 1940s, men and women of calm and simple presence, yet drawn already with the characteristic de Kooning line, cursive and spontaneous. Even as they drift towards abstraction, we catch echoes and foreshadowings of the truncated, disembodied, visceral forms familiar from the weeping or reclining women of Picasso and Moore, and distortions that Francis Bacon had yet to dream of.

The sense is of ideas in the air, common interests, coincidental development. So de Kooning continues through the 1940s and into the '50s, moving on to an expansive, calligraphic abstraction, ambiguously organic and even orgiastic in reference and suggestion. In the painted surface, and in the confident energy of the line, he is lyrical and generous.

As yet the particular reference is never far away. Soon he is back to the figure direct, to the nude woman, splayed and open in aggressive confrontation, the image again abstracted but not beyond the point of recognition. This again is painting of a high order, worthy to set against the best of Picasso, Bacon, Soutine.

From these women he moves on to the abstracted landscapes of the later 1950s and early '60s, at once firm and simple in their construction, magisterial in the statement, and free as birds. Hung together in the largest room, they afford as exhilarating a demonstration of pure painterly expressionism as one could wish for.

This is the turning point of the show, as of the career, and from around 1963 it is downhill all the way. How do we account for a transition all the more remarkable for being so abrupt? Complacency at the final achievement of an absolute critical success? It must surely be at once exciting and dismaying to be acknowledged, suddenly in mid-career, as one of the greatest masters of modern painting. Without going quite so far as some - David Sylvester, the curator of this show, considers de Kooning

"the supreme painterly painter of the second half of the century and the greatest painter of the human figure since Picasso" - it is fair to concede that a serious case is to be made for de Kooning, up to that time, as a most considerable artist.

But with the case for genius accepted, the demands increase. Collectors all want their prime example. Never mind the quality, feel the

width. So the price goes up, to

merely embarrassing.

This important exhibition is admirably succinct in its selection and devastating, if unwittingly so, in its conclusions. Willem de Kooning was a truly wonderful painter, once upon a time.

Willem de Kooning: Paintings at the Tate Gallery, Millbank SW1, until May 7; sponsored by J.P. Morgan & Co.

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Tippett and more

Asked whether this was not old-fashioned pictorialism or Impressionism, Tippett retorted that nobody knows what "pictorialism" in music is supposed to be, but yes, *The Rose Lake* is sort of Impressionist, and why not? Probably he meant that choosing to compose an Impressionistic piece is only choosing a certain medium, or frame; what you actually write within it is what will be (in his words) "your song", however well or badly you sing it.

In fact *The Rose Lake* is derivative only to the extent of trading upon some basic Impressionist gestures to suggest pregnant stillness, echoing dark water, birds. Tippett's own instrumental inventions are constantly surprising and effective, and the

musical substance - astringently spare, for the most part - is pungently his own. Free-ranging counterpoint; dark, throbbed brass chorales, and an excited hubbub of high solo strings; hiatric chants in canon (slow very fast), often with yawning gaps between high and low; rattling bursts of xylophone, marimba, percussive harps and a three-octave profusion of dry, thudding rototoms (instead of timpani) attacked by two players at demented speed.

Some passages sound like late homages to American minimalist music. Yet the overall feeling is of reflective stillness, a detached openness to impressions, for all Tippett's quiver-full of quirks and tricks. If this really is his orchestral swan-song, it represents

the old composer beautifully. Sir Colin Davis conducted it with the London Symphony and his usual full-blooded sympathy, as earlier he had done the Ritual Dances from *The Midsummer Marriage*.

Also Ravel's two-hand piano concerto, with the excellent Colin O'Neill as soloist; by conventional standards too punchy by far in the limp Adagio, but so alert throughout to the notes of the music that it was a tonic to hear him.

Many a graceful French stylist stakes over the real turning-points that give the piece musical shape and sinews.

I thought something like that about the previous "Visions of Paradise" installment, by the London Sinfonia under Elgar Howarth last Wednesday. Though the

tenor Nigel Robson delivered Tippett's *Songs for Dog* acutely and stirringly, the Sinfonia sounded indifferent, even pedestrian, in his just post-Prima Concerto for Orchestra. A week earlier, the Guildhall School ensemble had played its first movement on the same platform, and in almost every respect that was tauter, clearer and better-sprung than in this account.

As for the Steve Martland piece (from 1985) that the Sinfonia gave us instead of their announced David Sowerby premiere, I have to confess profound deafness. Beyond Martland's brutalist trappings - borrowed from his teacher Louis Andriessen, and from Stravinsky - I have never been able to detect any musical impulse. So it was again with his *American Invention* here: 23 minutes of laborious, witless banging. It would be exciting some day to discover a clue to some sense in Martland's scores.

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Of all the campaign slogans President Ernesto Zedillo coined during last year's elections in Mexico, "Wellbeing for Your Family" is probably the one he would most like to forget.

The sudden impoverishment of Mexicans following December's chaotic devaluation of the peso has dealt a heavy blow to Mr Zedillo's two-month-old presidency. Mexicans feel defrauded by the man who shattered their collective illusion of prosperity, and 10 days ago, voters in the state of Jalisco - a bastion of conservatism and industry - turned out in droves to punish the party that has ruled Mexico for 65 years earning its veterans the appellation "dinosaurs".

While the Institutional Revolutionary Party half expected to lose Jalisco, the scale of its defeat was unprecedented. The right-of-centre National Action Party won the governorship, most of the seats in the state legislature and the mayoralty of seven of Jalisco's 10 most important cities.

With another four state elections to be contested this year, the ruling party has urged Mr Zedillo to show signs of decisive leadership - but neither temperament nor circumstance allow him to assume the near absolute power Mexican presidents have wielded in the past.

In another era, the year-long peasant uprising in the southern state of Chiapas would have been summarily crushed by the government, with few repercussions either inside Mexico or abroad. Last week, however, Mr Zedillo's decision to launch a military offensive against Zapatista rebels was met by big protest demonstrations in Mexico City and concern among international human rights groups. Mexicans may disagree with the Zapatistas' tactics, but their fight for the rights of down-trodden Maya Indians is recognised as just. Mr Zedillo called off the hunt for the Zapatista leadership after only 72 hours. With the guerrillas evading capture by disappearing into the jungle, Mr Zedillo's claim that "national sovereignty" had been restored over Chiapas rang hollow, while his change of heart over the crackdown did little to dispel his reputation for indecisiveness.

The perceived weakness of the president has serious consequences for members of the political establishment. They fear Mr Zedillo might lose control of the carefully calibrated opening of the political system, which has allowed greater elec-

Dinosaurs in peril

Mexico's ruling party is in trouble, says Leslie Crawford



Rebels of the Zapatista movement on guard on a road in Mexico. Inset: President Ernesto Zedillo

toral competition in the past six years without forcing the PRI to relinquish its monopoly of power.

The Mexican economic crisis has compounded the insecurity felt within the ruling party. In the present climate of uncertainty, it is proving especially painful for the PRI to recognise it is no longer the monarch it once was, nor the president as all-powerful as it used to be.

"It is not just clean elections which strikes fear into the hearts of PRI bureaucrats," says one of the president's advisers. "It is the fear that the whole system of patron-client politics is about to be dismantled."

This explains why a recent speech by Mr Zedillo, in which he expressed the wish to place "a healthy distance" between the government he runs and the ruling party, was greeted with alarm by the PRI stalwarts in attendance. The president was warming to one of his favourite themes - the need to promote equal competition between all political parties - but to the ears of PRI old-timers, this healthy distance could mean only one thing: fewer jobs for the boys.

ties, particularly the PAN, for a grand project of political reform. But the PAN is only trusted to remain obedient while political prizes remain to be had, and these can only be achieved at the expense of further electoral defeats for the PRD. To keep the left-wing Party for the Democratic Revolution (PRD) on board, Mr Zedillo had to depose the PRI governor in Chiapas. Earlier efforts to unseat the controversial governor of Tabasco, where election results are also being contested by the PRD, led to a revolt of the local PRI.

Mr Zedillo's strategy is therefore fraught with dangers.

"After 65 years, some hard-liners in the PRI believe they have a divine right to power," says Mr Luis Rubio, director of the Centre of Studies for Development in Mexico City. "One cannot aim at removing their privileges without expecting resistance. The government must address the possibility that its reform agenda might unleash more violence, and by that I mean more political assassinations, even terrorism."

The preoccupation led a group of PRI notables last year to draft an agenda for the reform of the ruling party, one that would transform the old corporate amalgam of disparate interests - the PRI still has "labour", "peasant", and "popular" wings, although they have long ceased to matter - into a modern political machine.

It was Zedillo's pet project," says Mr Jesus Reyes Heriberto, one of the authors of the report. "He really believes Mexico's orderly transition to democracy depends on the ability of the PRI to renew itself."

The opposition, meanwhile, has been making political inroads. Until 1989, the PRI controlled all 32 state governors in the land. Today, the PAN governs in four states, and stands a fair chance of sweeping the board in the four state elections this year if the economic crisis continues to undermine Mr Zedillo's standing.

"The PRI is now disconcerted, angry and leaderless," says another PRI luminary. "Left to itself, the machinery will be incapable of reform."

There are still optimists in Mr Zedillo's inner circle who believe the PRI will reform itself and work for a successful presidency. If it does not, they argue, the days of the longest-lived ruling party in the world are numbered.

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FINANCIAL TIMES

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Tuesday February 21 1995

Insurers, tax and savings

The collapse in life assurance company sales of personal pensions in the UK last year, together with the more general decline in the life assurance sector's revenues, points to an astonishing erosion of public confidence in an important part of the financial services industry. To the extent that it represents a reduction in the sale of inappropriate products, the decline in revenue is welcome. Yet the likelihood is that people who ought to be investing in personal pensions and life assurance are now holding back through fear of being gullied. Nor can such weakness in long-term private sector savings institutions be healthy when the government is actively shrinking state pension provision.

In the acrimonious debate about who is responsible for the recent sales scandal, too little attention is paid to the role of the Treasury. For the structure of the financial services sector is substantially a by-product of arbitrary tinkering with the tax system. The life assurance sector came to its present size and excessive cost base partly thanks to the existence of life assurance premium relief. When this was abolished by Mr Nigel (now Lord) Lawson in his first budget in 1984, the natural response ought to have included serious 'downsizing'. Instead, the industry applied its ingenuity to selling new and more sophisticated products.

Meantime Lord Lawson's urge to simplify the tax system in the interests of neutrality between different forms of saving ran foul of the pensions lobby, which rightly feared that he would seek to abolish tax relief for occupational pension contributions. Instead the government ended up extending a lifeline to the life companies by introducing a new form of tax-privileged personal pension.

Lawson's successors

Lord Lawson's successors have further muddied the waters with a variety of new contortions to the system. The limited logic that exists in such fiscal gimmickry as Personal Equity Plans (Peps) and Tessa's lies in this move towards something akin to an expenditure tax treatment for savings. Yet the government has introduced a new income tax band and reduced the tax credit on pension fund dividends. The retreat from the Con-

Penniless German coal

Europe's largest economy has no energy policy. One painful result is that German industries are burdened with electricity costs 50 per cent higher than those of their competitors in France, and nearly double those in the Netherlands. That might seem cause enough for urgent action. But the governing coalition's attempts to devise a plan are making no progress.

The current row has been triggered by Germany's need to phase out the current system of subsidising its uncompetitive coal industry by the end of this year, following a court ruling that it is unconstitutional. Currently, domestic coal is subsidised by the *Kohlegering*, or 'coal penny', an 8.5 per cent levy on industrial and domestic electricity consumers. The subsidy, which bridges the price gap between domestic coal and cheap imports, will reach DM7.5bn this year, for an industry which produces just 14 per cent of the country's energy needs.

Pressure to revise energy policies is common to many industrial countries. Ageing coal industries compete poorly against gas and nuclear power, while environmental concerns about all forms of energy have grown. But in Germany the row has been particularly bitter, thanks to the strength of feeling about the decline of the once-powerful coal industry and to passionate green opposition to nuclear power. Politicians have also appealed to fears about security of electricity supply.

Energy tax

Two alternatives to the coal penny are on the coalition's table: to fund the industry from an energy tax, which would also encourage energy efficiency and discourage pollution, or to fund it directly from the budget. But the energy tax, espoused by the opposition Social Democrats (SPD), is opposed by industry and by the Christian Social Union (CSU). Chancellor Helmut Kohl's Bavarian sister party, they argue that it harms industry and unfairly penalises nuclear power which does not emit atmospheric pollution. On the other hand, the Free Democrat (FDP) proposal to finance coal from the budget is resisted by Mr Theo Waigel, the CSU finance minister, as it would push up the budget deficit.

The gilt market - where the British government has borrowed money by issuing bonds for the last three centuries - could soon face its biggest overhaul since the Big Bang deregulation about the City of London in 1986.

Investors and traders have long argued that the structure of the market, created when King William III needed cash to fight the French in 1694, is archaic and should be modernised. With national bond markets becoming more dependent on international investors, there have been signs that the UK is losing out to other more 'user-friendly' European and North American markets. Last year's crisis in world bond markets highlighted the limitations of the London gilt market.

The UK Treasury and the Bank of England, which operate the market, are expected within the next few months to announce measures to improve liquidity and make the market more accessible to investors.

The growing internationalisation of the market since Big Bang, with the close involvement of foreigners in the gilt market and with the increasing use of foreign markets by domestic investors, has brought the idiosyncrasies and anomalies of the gilt market into closer focus, says Mr Roger Bootle, chief economist of HSBC Greenwell, a securities house in London.

At the core of the proposed reforms is an 'attempt to make the market more efficient and reduce the cost of funding', says Mr John Sheppard, chief economist at Yamashita International, the Japanese securities house.

Significant reforms were last implemented in 1986 when - as part of the Big Bang - it became possible for dealers in gilts to buy and sell on behalf of clients as well as trade on their own account. A limited number of so-called gilt-edged market makers, or gennms, were allowed to make a market in government bonds. Over the last ten years, however, as other governments have begun to modernise the way they raise and administer their debt, the UK has lagged behind.

Overseas investors have long held a significant percentage of UK government debt, a reflection of the UK's history as a big international trading nation. The latest Bank of England figures show overseas investors holding £29.2bn, or 18.8 per cent of all gilts. But in the last five years the UK has been forced to compete for funds with other national markets as institutional investors, especially from the US, diversify their investments.

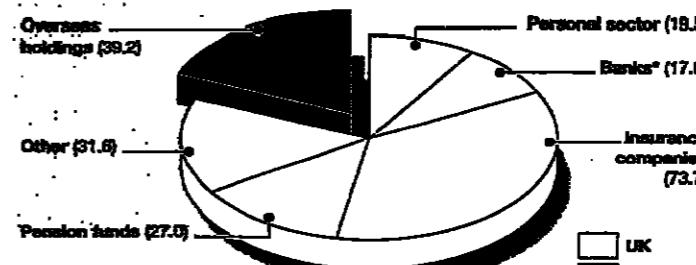
Last year - with all bond markets falling sharply in response to rising US interest rates and struggling to retain the interest of their foreign investors - there were signs that

Time to polish up tarnished gilts

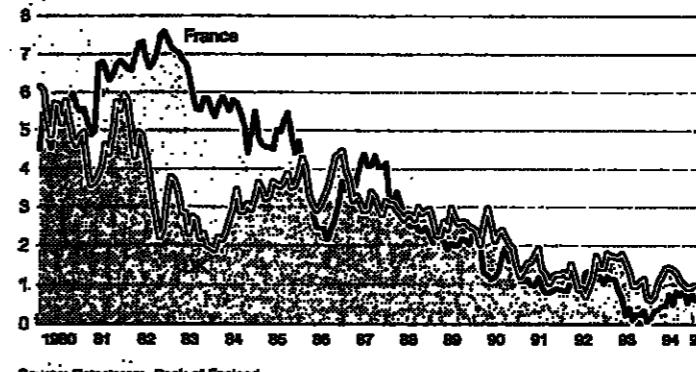
Reforms are on the way for the UK government bond market, say Graham Bowley and Richard Lapper

Gilts: bringing borrowing costs down

Market holdings of UK government bonds by type of investor (£bn) March 31 1994 (Total market value £208.5bn)



Yield spread of 10-year UK and French government bonds over Germany (percentage points)



Source: Datastream, Bank of England

arguing that current arrangements allow it to be flexible and to meet demand for gilts as it arises in a number of countries, including the UK and France. The financial authorities announce the days on which they intend to auction specific government bonds and the amounts to be raised months in advance, constructing a calendar of issuance around which securities firms can plan their trading activities.

There is strong pressure within the market for a formal auction timetable," explains Mr Sheppard. "One of the big complaints in the gilt market is this auction guessing game. Every month the market is left in limbo guessing when the next auction will come. That dries up liquidity and wrong foots people."

• A further innovation under consideration is the development of much bigger 'benchmark' issues of gilts which should stimulate liquidity.

At present, some 75 gilt issues of differing maturities and dates are traded. Although there are a number of issues of £5bn to £5bn in size, the market lacks those very large issues of £10bn or upwards typically traded in European markets.

The authorities may introduce a programme of gilt conversions, through which investors could be channelled into these bigger issues.

• Changes in the way gilt transactions are settled are also likely. At present most transactions are settled through the central gilts office in the Bank of England; other countries allow bond transactions

to be settled overseas on international systems such as Euroclear and Cedel.

• Before these changes, the Treasury could announce details of a reform in the next few weeks, establishing an open market in gilt sale and repurchase agreements known as repos. Repos are effectively loan agreements in which bonds act as collateral. An open market in repos will introduce much greater liquidity into the gilt market. In turn that will be attractive to investors and it will allow dealers to pursue trading strategies which are popular elsewhere.

At present, for example, the shortage of liquidity makes it difficult for dealers to short the market - selling stock which they do not own. The introduction of repos will allow traders to borrow gilts in order to deliver on 'short' sales. At the same time repos allow investors to finance 'long' positions more cheaply. Repos have been a feature of the US bond market since the early 1980s and are common in a number of other markets.

• In the longer term a further change is also on the cards, again influenced by practice elsewhere in the world - the introduction of a market in so-called 'strips'. Strips are created when a bond's coupon (the part of the bond bearing the interest payment) is separated from the rest of the bond (bearing the principal). This creates two new types of paper for investors, both of which are priced at a discount but pay no interest. These 'zero-coupon' bonds are attractive to investors such as pension funds or insurance companies.

• Many of these changes may in turn require some modification in the way the UK government charges tax on bond transactions. At the moment, withholding tax is charged at source on interest earnings. There are exceptions: charities and pension funds, for example, are exempt from tax, as are foreign investors who hold a certain type of gilt, called Fotta (free of tax to residents abroad) gilts.

Again the UK is out of line with international practice, since most other governments do not deduct tax at source - but instead ask taxpayers to account for tax due in arrears. The UK arrangements have drawn criticism from foreign investors, who complain that their choice of gilts is limited only to Fotta gilts and if they wish to sell their gilts they must find a buyer who has similar Fotta status.

But change, however slow, is on the cards and there is now widespread recognition of the need for reform. Disparities between the UK and other international bond markets could undermine the chances of London maintaining its role as Europe's leading financial centre.

How the UK economy was set right



Between 1970, when I left the Treasury, and 1992, when Britain was forced out of the European exchange rate mechanism, I was always grumbling furiously about the way the economy was being run.

This was not just to be awkward.

I have consistently maintained that fiscal and monetary policy should aim to generate a steady expansion of total demand at a sustainable rate.

Net export demand should grow fast enough to keep the balance of payments in order and domestic demand nicely balanced between consumption and investment. It sounds so obvious.

Instead, Britain has endured a succession of damaging boom-bust cycles, each more exaggerated than the previous one, as government after government has made a mess of managing the economy.

But the position was transformed between autumn 1992 and April 1993 when the whole stance of policy was heaved onto the right track with great skill and courage.

The fiscal shortfall was not visible to the naked eye at this time because Britain was afflicted by a debt deflation - a 'collapse in demand caused, not by insufficiency of disposable income, but by the desperate attempt of nearly bankrupt households and companies to repair overextended balance

sheetes to repair overextended balance sheetes as interest rates rose and asset values crashed.

But a careful reading of the figures made it clear, as debts became discharged, that a big rise in taxes would be needed. This was because the ratio of post-tax private income to national income had reached record and unsustainable levels.

The question was how soon would

recovery had started, to raise taxes substantially - by approximately 3 per cent of gross domestic product over two years.

For the first time in thirty years we had a macroeconomic policy based on a strategic view - a policy designed to lay the foundations for sustained, non-inflationary growth.

For once policy was neither reacting passively to events and pressures, nor, as during the period from 1978 to 1981, was it in the grip of malevolent dogma.

And so far at least, it has worked. Most of the expansionary impetus over the last two years has come from foreign trade. Not only have exports risen, the share of imports in output has been falling.

It is time to recognise that the Lamont plan, executed by Kenneth Clarke, the chancellor, now looks to have been just about right with regard both to the scale and the timing of the tax increases.

There is still a long way to go before unemployment is down to officially recorded levels. Moreover it may be difficult to negotiate the next stage of the recovery successfully. The pressure of demand for manufactured goods is becoming excessive. This is in spite of the fact that manufacturing output is no higher than it was in 1974. Manufactured goods still account for over 80 per cent of visible trade, and unless the capacity shortage is smartly alleviated, we shall be back with a balance of payments constraint and renewed inflation within a year or two.

Furthermore, I am doubtful whether the fiscal shortfall has been fully made good; yet higher taxes or lower public spending will probably be called for.

All the same, the fact that we have a better chance now than at any time in the last fifteen years of hitting the gong is the consequence of the right policies at last having been followed. It is destructive as well as bloody ungracious not to give credit where it is due.

Wynne Godley

The author is a visiting scholar at the Jerome Levy Institute in New York and a member of the Treasury's panel of independent economic forecasters.

OBSEVER

Right ring for Telekom?

■ Rumours about who might take the hot seat at Deutsche Telekom, one of Germany's top five companies, have reached fever pitch with the news that Peter Mihatsch, head of telecoms at Mannesmann, is the man to succeed him.

Mihatsch, who has been with Mannesmann engineering group, is going to have to share his job.

The newcomer is Peter Bross, a top postal ministry official who until recently managed the liberalisation of Germany's telecommunications market. A job-for-life civil servant until he had a tilt with postal minister Wolfgang Bötsch, Bross left the ministry in December, resurfacing at Mannesmann, where his inside knowledge of German telecoms will come in useful.

Germany should also take care to give nuclear power a share of future energy generation which reflects its competitiveness - and atmospheric cleanliness - compared to other fuel. Germany's own nuclear power may gradually be made more expensive - or even be banned entirely - if environmental and safety concerns about reactors and waste disposal continue to grow. If that occurs, Germany should feel no qualms about importing nuclear-generated electricity from other countries which have fewer such concerns; the French nuclear industry has made clear that it would oblige.

Germany's current attempts to form an energy policy have become distorted by sentiments about protecting a dying industry which it cannot afford, and about security of supply. If it does not bring down the costs of domestic production, and refuses to import cheaper energy, it may save jobs in the coal industry but find that it has done so at the expense of other jobs elsewhere.

Clairvoyant

■ More than 50 French worthies reflect over many months before producing their recommendations

concerning a new stock market in Paris for small companies. With striking originality, they opt to call it 'sousette mondiale', the new market. So what happens in five or ten years' time, when the freshness has worn off? Maybe they know something we don't, and reckon it won't last that long.

Paper victory

■ Meanwhile, another radical decision from the French Trotskyite Workers Party yesterday, mindful of the humble 0.38 per cent vote its forerunner, the Movement for a Party of Workers, gained in 1989, has decided - after a long debate, naturally - not to nominate anyone for the presidential election. At least it is kinder on the tree than the ecologists, whose paper consumption, with three candidates in the running, will be distinctly eco-unfriendly.

Count-ing house

■ If most people are meant to laugh all the way to the bank, Count Giovanni Auletta is laughing all the way from the bank. The portly Roman financier will pick up some £522m (\$822.2m) in cash for selling his controlling stake in the troubled Banca Nazionale dell'Agricoltura to the Banca di Roma group. He inherited control of the bank aged 25 in 1966 from his uncle, who in turn had acquired it with

Mussolini's backing in the 1930s.

The count was acute at cultivating the right political friends and such friendships were credited with helping fend off hostile takeovers. These included Credito Italiano as well as Milan financier Francesco Micheli of Finmare. The collapse of the old political order left him exposed. But he resisted Banca di Roma's embrace until the last moment last week. A combination of tempting price and the difficulty of finding fresh funds to recapitalise made him change his mind.

Virgins' lesson

■ Anyone spotting a group of Thai executives in the British Virgin Islands last week could have been forgiven for questioning what was wrong with the tropical beaches rather closer to home.

But the approach of 1997, and Hong Kong's handing over to China, means that neighbouring Asian countries have suddenly developed an interest in sun-drenched off-shore centres. Malaysia has business its way. The Thais are looking at Phuket, but need some lessons on how to do it.

Hence a party including Pin Chakrapak, chairman of the Thai Association of Finance Companies, and Ekamol Kiriwat, secretary general of Thailand's Securities and Exchange Commission, turned up on the island of Tortola last week.

They met chief minister Lavy Stout, and heard how the BVI's population (15,000) combine being one of the world's nicest yachting playgrounds with attracting company registrations - some 143,000 to date. Good to see a British dependent territory still has something to teach an Asian tiger.

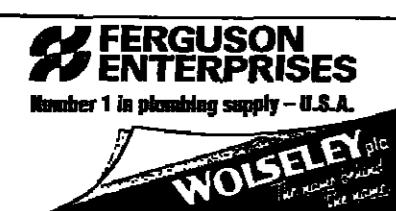
Firing line

■ The London Capital Club (LCC) is one of the very few establishments in London to welcome women over the threshold. It's making efforts to respond to members' every whim. So when a female member asks for shooting lessons, her wish is granted.

A party of LCC faithful have now fixed a date with a former SAS officer at an underground range close to the Stock Exchange, for the purpose of lessons in wielding 38 and 44 pistols. One way of tackling the 'glass ceiling'...

Finishing touch

■ Saatchi & Saatchi is not the only company that has been seeking a new name. Kansallis-Osake-Pankki and Union Bank of Finland, two of Finland's biggest banks, are getting into bed together and are looking for something a bit snappier than KOP-UBF. If they intend to go on the takeover trail how about "Hanki Pankki"? which is Finnish for "acquire a bank".



FINANCIAL TIMES

Tuesday February 21 1995



Nine presidential challengers start their campaigns in New Hampshire

Republican contenders shape up

By George Graham in
Manchester, New Hampshire

Even though Mr Clinton's presidency still has nearly two years to run, his Republican challengers have already begun to jostle for his job.

They have descended on the tiny north-eastern state of New Hampshire in the last few days to start their campaigns for party primaries which will be held in 12 months' time.

At the head of the pack of nine contenders crowding into the state is 71-year-old Mr Bob Dole, the Republican Senate majority leader, who has been beaming on his travels through New Hampshire. For his nine town meetings in three days have been worth the effort.

The tiny state, with barely a million people, has long held a key role in US politics. The reason for the arrival now of Republican heavyweights was that the local party had found a gap in the Washington calendar and hosted a dinner for prospective candidates.

Its primary election next February, in which voters register their preference for a candidate, provides the first real test of presidential hopefuls. Mr Dole, far ahead of his Republican rivals in the opinion polls, is well aware that a winner here often goes on to win the party's nomination.

New Hampshire's role could be

more important than before. The primary process will be more concentrated this time around because California and a string of other states have brought forward their primary elections.

As a result, within five weeks of New Hampshire opening the primary season, 31 states including the eight largest - will have chosen their candidates, and the race for the Republican nomination will essentially be over. US primaries are where parties choose their candidates in advance of the presidential campaign and poll in November 1996.

"I think we ought to move it up to tomorrow. That'd be all right with me," Mr Dole joked at a Republican party dinner in Manchester on Sunday night.

Mr Dole has a long wait to see if he can hold on to his early lead, or if New Hampshire will deal him defeat as it did in 1988, when he lost the primary, and eventually the Republican nomination, to George Bush, then vice-president.

Other contenders joined Mr Dole on Sunday at a party dinner in Manchester to pitch their candidacy to New Hampshire's party faithful. There was Senator Phil Gramm of Texas, boasting that he was "conservative before conservative was cool"; Senator Richard Lugar of Indiana touting his foreign policy expertise; Senator Arlen Specter arguing for abortion to be eliminated from



Kissing time Bob Dole meets supporters on the campaign trail

the Republican platform; former Governor Lamar Alexander with a plan for Congress to meet only six months of the year; and Mr Pat Buchanan, the fast-talking television commentator who in 1992 scared the Bush campaign by picking up 37 per cent of the New Hampshire vote.

Other candidates are springing up as prolifically as the birches along the banks of Manchester's Merrimack River, but with chances just as slender. They include Congressman Bob Dornan, a fiery Californian who makes even Mr Buchanan look

moderate, and Mr Alan Keyes, whose chief distinction is having lost two Senate races.

Given the "front-loading" of the primary process, candidates will have to raise a lot of money to be competitive. A \$20m war chest is reckoned by most Republican political operatives to be the minimum for a serious contender. The need to raise funds means other potential candidates such as Governor Pete Wilson of California or Governor Tommy Thompson of Wisconsin do not have long to make up their minds.

Ulster document to gain approval today

By John Kampfner
in London

The British and Irish governments will give final approval today to the framework document for Northern Ireland amid unionist claims of fresh evidence that it will undermine their role in the province's affairs.

The document - intended to set guidelines for all-party negotiations - will be launched tomorrow in Belfast. Unionist leaders said again yesterday that they would have nothing to do with it.

However, it emerged last night that the leaders of the province's three main parties - Mr James Molyneaux of the Ulster Unionists; the Reverend Ian Paisley of the Democratic Unionists; and Mr John Hume of the mainly catholic SDLP - had met at Westminster, suggesting the

Peso rallies strongly as Bank of Mexico raises interest rates

By Leslie Crawford
in Mexico City

The Bank of Mexico yesterday

said the central bank's move had signalled its commitment to curtail inflation.

To counter the short-term rise in the cost of credit, the Bank of Mexico has proposed to introduce the indexing of interest rates.

The central bank's intervention in the secondary markets raised interest rates on short-term bank paper to more than 47 per cent against 38 per cent at the close on Friday.

The central bank officials said they were aiming for a 10 percentage point increase in short-term interest rates, to be maintained for a "transitory period" of a few weeks.

The move helped the Mexican peso to rally strongly yesterday, though trading was quieter than usual because New York markets were closed. It was being traded at 5.54 pesos to the dollar against 5.725 at the Friday close. It fell below six for a time last week.

"At present, debtors are being penalised by very high interest rates, which reflect the uncertainty surrounding inflation this year," the central bank said yesterday. "If we succeed in dampening inflationary fears, interest rates will fall over the medium to long term."

Commercial banks were due to present their reaction to the indexing plan at a meeting today.

Dinosaurs in peril, Page 14
Letters, Page 14

Foreign bankers in Mexico City

HK stocks fall after arrest

Continued from Page 1

sell holdings in companies with mainland links. The Hang Seng index closed down 136.37 points, or 1.7 per cent, at 7,906.74.

Trading in the companies is expected to resume today.

Mr Zhou's father, Mr Zhou Guanwu, who resigned unexpected-

ly last week as chairman of the parent Shougang Steel (Capital Steel), was a close friend of Mr Deng, Mr Deng Zhifang, the second son of Mr Deng Xiaoping, is chief executive of one of the Shougang units in Hong Kong.

The five companies said that the investigation of Mr Zhou was

"his personal matter".

Foreign bankers in Mexico City

Europe today

A broad frontal zone will cause rain from northern Spain to southern Scandinavia. The eastern edge of the front will move mild air across central Europe. Rain will move east leaving a high for afternoon clearing over western France and the Low Countries. The British Isles will be windy with blustery showers, mainly over northern Ireland and Scotland. Eastern Europe and the central Mediterranean will be dry and mainly sunny but lingering low pressure near Cyprus will cause showers in the Middle East. Scandinavia will be mainly dry except for showers near the Norwegian coast. Snow flurries will persist over northern Finland. Southern Sweden and the Baltic Sea will have rain during the evening.

Five-day forecast

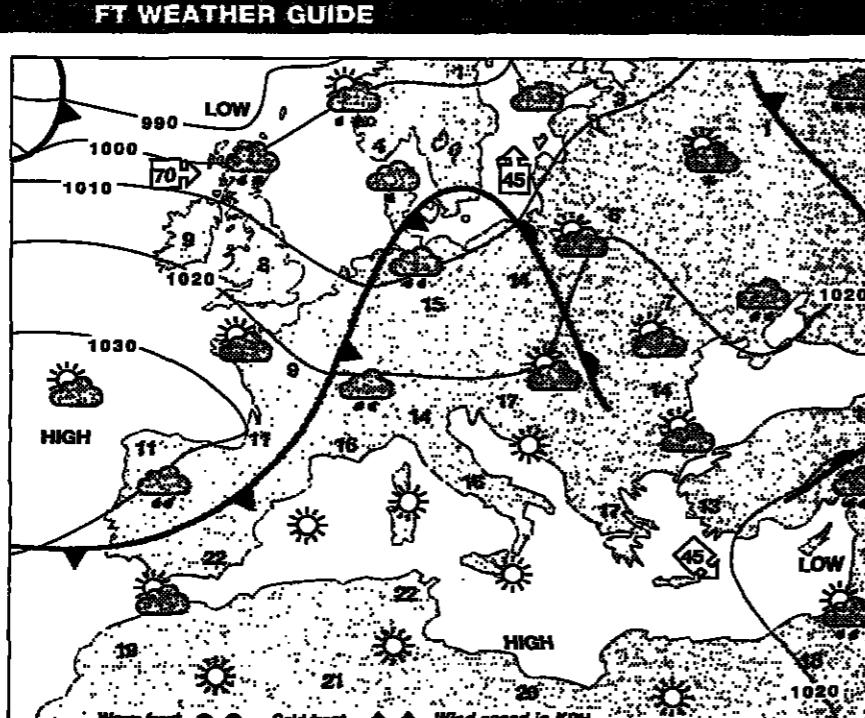
Most of Europe will continue unsettled. The Mediterranean will be mainly dry with just the odd shower. The British Isles, western Scandinavia and the west of the continent are likely to be wet and windy. It will turn slightly cooler later in the week with an increasing risk of thunder with small hail and wet snow near the North Sea and in Scandinavia.

Today's temperatures

		Maximum		Beijing		Belfast		Cardiff		Canberra		Fair		Faro		Madrid		Milan		Milan		Rome		
		Celsius																						
Abu Dhabi	sun	24		Belgrade	sun	17	Casablanca	fair	18	Geneva	sun	12	Genoa	sun	18	Madrid	cloudy	18	Malta	cloudy	18	Milan	cloudy	18
Accra	sun	22		Berlin	fair	15	Chicago	sun	9	Genoa	sun	10	Genoa	sun	18	Montevideo	cloudy	18	Milan	cloudy	18	Montevideo	cloudy	18
Algiers	sun	22		Bermuda	showers	22	Chicago	sun	12	Gibraltar	sun	18	Gibraltar	sun	18	Montevideo	cloudy	18	Naples	sun	18	Naples	sun	18
Amsterdam	rain	8		Bogota	fair	21	Dakar	sun	26	Hamburg	sun	12	Hamburg	sun	26	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3
Athens	sun	17		Bombay	sun	32	Dallas	sun	20	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3
Atlanta	fair	10		Brussels	rain	9	Dakar	sun	24	Hong Kong	rain	18	Hong Kong	rain	18	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3
Bangkok	sun	30		Budapest	sun	14	Dublin	cloudy	7	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3
Buenos Aires	fair	8		Chennai	rain	7	Dublin	cloudy	7	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3
Bangkok	fair	34		Cairo	fair	8	Dubrovnik	fair	0	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3
Barcelona	cloudy	17		Cape Town	sun	27	Edinburgh	cloudy	6	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3	Helsinki	cloudy	3

No other airline flies to more cities around the world.

Lufthansa



THE LEX COLUMN

Deng's dying dynasty

Hong Kong has finally had a chance to view the likely changes in China after recent arrest of Mr Zhou Beifang.

Deng Xiaoping, and it is nervous. The recent arrest of Mr Zhou Beifang demonstrates that the hard-earned China connections of Hong Kong's business leaders may prove worthless once Chinese patriarch Deng Xiaoping passes away. After all, Mr Zhou was one of the leading products of Deng's more creative approach to socialism. And his web of Hong Kong companies - with a value of close to £1bn - had the ultimate seal of official approval. Deng's son was a director.

Relationships with the so-called Red Capitalists, such as Mr Zhou, were the driving force behind Hong Kong investment in the mainland. Numerous Hong Kong companies saw their share prices soar after well-connected Chinese investors bought stakes. It was assumed that this would help these companies to secure preferential deals in the mainland. The value of these connections, however, is declining.

However, any Chinese anti-corruption purge should have limited repercussions for the market. Mr Zhou may have attracted support from influential Hong Kong investors. But the political transition is sufficiently well-established to ensure there should be few surprises at the waning influence of the Deng dynasty. It is merely surprising that this influence should not at least remain until his death.

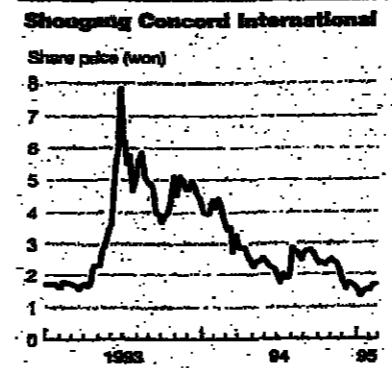
Montedison

Sudden executive departures at Italian business have often spelled corruption or imminent collapse. So it is hardly surprising that Montedison shares fell yesterday. But the departure of Mr Guido Rossi as chairman of Italy's second-largest industrial group looks uncomplicated. Mr Rossi was brought in as a pillar of respectability to prop up a corporate structure that was collapsing under the weight of debt and scandal. Mr Rossi was able to reinforce the group, leaving Montedison with greater corporate focus and lower debt. As Italy's leading corporate lawyer, he was never going to stay and manage the conglomerate.

The key question therefore, is whether Mr Rossi's job is done. Montedison will make its third consecutive net loss in 1994, but this includes substantial restructuring costs. The chemicals business is benefiting from rising plastics prices, and 1995 should show a return to profits for the group. The plastics joint venture with Shell for

FT-SE Eurotrack 200:

Shengxing Concord International



Source: FT Graphics

ther improves its longer-term prospects, and Mr Rossi would have no role to play in this.

The main worry is that Mr Rossi's departure may presage a merger between Montedison and Ferruzzi Finanziaria, its major shareholder, on terms that sell other shareholders short. Mr Rossi opposed any talk of a merger. Some observers think the banks, which largely own Ferruzzi, will now push for such a deal. But Montedison's other shareholders are in a position to reject any merger. Given the group's improving outlook, they have much to fight for.

C&G/Lloyds

Cheltenham & Gloucester's members should consider carefully whether yesterday's proposed sale to Lloyds matches their interests. True, it is hardly surprising that Montedison shares fell yesterday. But the departure of Mr Guido Rossi as chairman of Italy's second-largest industrial group looks uncomplicated. Mr Rossi was brought in as a pillar of respectability to prop up a corporate structure that was collapsing under the weight of debt and scandal. Besides, under present legislation there would be no prospect of shareholders enjoying a bid premium for five years.

However, before such a model can be widely used, two things need to be clarified. First, the UK's multiplicity of regulators must work out a system for deciding which of them should handle a particular case; otherwise, defendants could find themselves fighting on multiple fronts. Second, the SFA can only handle cases involving firms or individuals that it regulates. If its approach is to be used more generally, new legislation will be needed.

Additional comment on Pilkington, Page 22

Without us, a conservation story wouldn't have a happy ending.

The story started well: iso-butane, the new replacement for CFC refrigerants, is neither an ozone depleter nor a greenhouse gas. Then came the twist: it's flammable. European refrigerator manufacturers were suddenly faced with strict new safety guidelines on evaporator designs.

Bundy scripted a solution. Locan the evaporator behind the cabinet liner and manufacture it from Bundy's patented aluminium tube. This offers far greater protection against leakage and corrosion than traditional evaporators made by pressing aluminium sheets together. What's more, a tubular

FINANCIAL TIMES
COMPANIES & MARKETS

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Tuesday February 21 1995



IN BRIEF

Norsk Hydro lays in record profits

Norsk Hydro, Norway's largest publicly quoted company, reported record profits for 1994. The group posted 1994 pre-tax profits, before minority interests, to NOK1.53bn (£897m) from NOK1.74bn as net profits rose sharply to NOK1.04bn from NOK1.2bn. Page 18

Saudi and Gulf banks tread water
Saudi and Gulf private sector commercial banks struggled to maintain profits last year in the face of reduced government spending because of flat oil prices. Page 20

Echo Bay gold output loses lustre
Echo Bay Mines, one of North America's biggest gold and silver producers, expects its gold output this year to slip by about 5 per cent from the 617,946 troy ounces produced in 1994. It would be Echo's second successive year of falling output. Page 21

Tokyo SE seeks more foreign listings
The Tokyo Stock Exchange is stepping up efforts to encourage Asian businesses to list on its flagging foreign companies section. Page 20

Zurich insurance sets sights on Germany
Emboldened by a few months running Switzerland's first telephone-based direct insurer, Zurich Insurance is set to attempt a similar assault on Europe's biggest motor insurance market - Germany. Page 20

Crunch time for breakfast cereal makers
With new markets in eastern Europe and developing countries and the trend away from cooked breakfasts in the west, breakfast cereal makers should be experiencing a new dawn. Instead the two biggest US manufacturers, Kellogg and General Mills, feel in need of fortification. Page 21

Coats buy boosts engineering presence
Coats Viyella, the UK's largest textile group, is boosting its precision engineering business with the \$55m (£30.75m) acquisition of Bace Manufacturing, a US-based private company. The move will increase capacity at Dynacast, the company's international precision engineering division, by about 33 per cent. Page 22

Lloyds to pay 20% acquisition premium
Lloyds Bank in the UK is paying a premium of just over 20 per cent of Cheltenham & Gloucester's potential flotation value to acquire the British building society. Page 22

Saatchi directors may win share bonanza
Directors of Saatchi & Saatchi, the UK advertising group, could be awarded share options valued at up to eight times their annual salaries if shareholders approve new pay schemes on March 16. Page 22

New setback for Molins in patent battle
Molins, the UK precision engineering group, has partly lost another round in an eight-year patent battle. The group said the United States Court of Appeal affirmed an earlier court decision that the company's patents on its Flexible Manufacturing Systems were unenforceable. Page 22

Companies in this issue

Air Canada	20	Midland Walwyn	21
Anglova	20	Molins	22
Arab National Bank	20	Montedison	17
Astatsu	20	National Bank	22
Asics Brown Boveri	4	Nativewest	22
Bank of S. Australia	20	News Corp	22
Skubben	18	Nokta	22
Bifinger & Berger	21	Norsk Hydro	18
C&G	22	Northern Electric	22
Caltex Australia	20	Philip Morris	21
Coats Viyella	20	Philippine Nat Bank	20
Credit Lyonnais	20	Pilkington	17
Deutsche Telekom	17	Pohang Iron & Steel	20
Echo Bay Mines	20	Premier Automobiles	20
Fairfax, Hohn	20	RJR Nabisco	21
Franziska Pfeiffer	20	Robert Bosch	4
Fiat	20	Saatchi	22
GRE	20	Saudi American Bank	22
General Mills	22	Saudi British Bank	20
Gulf Bank	22	Saudi Cairo Bank	20
HK Bank of Canada	20	Saudi French Bank	20
Hardy Oil	4	Saudi Investment Bank	20
Honda	4	Sunkyoung	6
Hyundai	4	Surgutneftegaz	17
Kellogg	22	Taco Energy	20
Lloyds Bank	22	Transfar House	22
Low & Bonar	22	United Saudi Bank	20
MGM	18	Weston (George)	22
Marubeni	17	Wesfarmers	22
MarshGenBank	20	Zurich Insurance	20

Market Statistics

Annual reports service	28,27	FT-SE Actuaries Indices	30
Banker/Bank Govt bonds	20	Foreign exchange	25
Bond futures and options	20	Gilt prices	24
Bond prices and yields	20	Life equity options	30
Commodities prices	23	London share service	25,27
Dividends announced, UK	22	Managed funds service	25,29
EMI currency rates	25	Money markets	25
Eurobond prices	24	New int'l bond issues	24
Flight internet indices	24	Recent issues, UK	30
FT-4 World Indices	24	Short-term int'l rates	25
FT Gold Mines Index	24	US interest rates	24
FT/MSMA int'l bond ave	24	World Stock Markets	31

Chief price changes yesterday

FRANKFURT (D40)		Metabol	347	- 8
Day (D40)	368.5	Schaeffler	352	+ 0.5
Deutsche Borse	436	Selting	6	+ 0.5
Europex	349	TOKYO (Yen)	12	+ 0.5
Mannesmann	422.5			
Porsche	630			
Reckitten Pte	213	Japan Food	658	+ 25
Volkswagen	404.5	Japan Mt & Cos	457	+ 22
Wilex	135	Pauls	21	
Goldk	132	Alpha Chemical	551	+ 21
Marine	125	CEX	128	+ 28
Low & Bonar	125	Metlife	571	+ 28
Petrie	425	Terukata Chiba	494	+ 25
Eng Chem Corp	354	HOME KONDO (Yen)	25	
STANKE	143	For Seas	1.93	+ 0.11
FRANKFURT (C40)		Chung Kuo	31.2	- 0.7
Central Foods	954	Cit Pacific	17.2	+ 0.05
Diamond Foods	1716	Geico	22.85	+ 0.75
Maple Leaf	4114	Shaw	44.7	+ 12
Woolworths Can	29	Shaw Pac A	48.4	+ 1.0
Procter		WANGKOK (Yen)		
Agip/Elf SA	714	Metabol	347	- 8
General Motors	5094	Schaeffler	352	+ 28
PARIS (PPM)		Metabol	347	- 8
TAI	897	Selting	6	+ 0.5
EDF	600	Taylor	45	+ 4
Exxon	650	Unifil Afric	60.5	+ 5.5
Elf Aquitaine B & C	650	Procter & Gamble	32	+ 2.5
		Shaw Cos Ltd	51	+ 0.5

New York closed. Toronto prices at 1200.

Rossi calls it a day at Montedison

By Andrew Hill in Milan

Mr Guido Rossi stepped down yesterday as chairman of Montedison and Ferruzzi Finanziaria (Ferfin) after 20 months in which he has helped drag the linked Italian holding companies back from the edge of collapse.

"The emergency is over and the restructuring plan is being carried out with precision," Mr Rossi said, explaining that he had fulfilled his mandate to rescue Ferfin and Montedison from the effects of corruption and alleged mismanagement.

There had been rumours that Mr Rossi would leave as early as last summer, when the immediate threat to the two companies had already been averted, but yesterday's announcement was

unexpected. Directors unanimously agreed that Mr Luigi Lauchini '76, chairman of the private Italian steelmaker of the same name, would take over at the head of both Montedison and Ferfin.

"The problems of management and industrial strategy of a large private sector Italian group must now be entrusted to those with different professional experience from my own, more in tune with new demands," Mr Rossi said.

Mr Rossi, who is 63, was brought in as chairman of the two groups in June 1993, as the full extent of the problems facing Ferruzzi-Montedison became clear.

He took over as managing director, inheriting a burden of gross debt of more than £30,000bn

(\$18.6bn). They helped persuade the group's bank creditors to accept a complex rescue plan, including the rescheduling of debt and the launch of rights issues, which saved the companies from bankruptcy.

Ferfin now owns just under 30 per cent of Montedison, which in turn controls companies in three main sectors: agro-industry, through Eridania Béghin-Say, the quoted French company, energy, through Edison, which is listed in Milan; and chemicals, through Montedison.

The industrial part of the plant, which runs until 1997, involves divesting of non-core businesses and strengthening these three main pillars. Montedison's results for 1994 should show the impact of this process, although

in the last two to three weeks indications that the group will not break even after tax and minority interests have depressed the share price.

As Montedison has begun to pull out of recession, its management has come under pressure from certain investors to accelerate or diversify from the restructuring plan, either by merging Ferfin and Montedison or selling off core interests, such as Eridania Béghin-Say.

A merger would be in the interests of the main creditor banks, which converted much of their debt into equity, and are now among the biggest investors in Ferfin, whereas the Montedison share register is dominated by new shareholders, including investment funds. Ferfin shares

have underperformed those of Montedison since the beginning of last year.

Mr Rossi has defended the original plan and timetable, but there was no evidence yesterday that he had fallen out with shareholders. Mr Rossi said he would return full-time to his corporate law practice. He has maintained a parallel law career while heading Ferfin and Montedison. For example, he was one of many advisers to Credito Italiano, the Italian bank on its successful bid for Credito Romagnolo of Bolzano which finished last month.

The announcement had little impact on the two groups' shares. Ferfin's price fell by £32 to £1.091, and Montedison's price dropped by £9 to £1.218. Lex, Page 16

Russian oil group to launch share issue

By John Thornhill in Moscow

Surgutneftegaz, Russia's second biggest oil producing company, is to press ahead with the development of two new fields financed by a share issue aimed at domestic investors.

"In the coming two years we intend to stabilise the company's oil extraction and in 1997 achieve a gradual increase," said Mr Vladimir Bogdanov, general director, who yesterday staged Surgutneftegaz's first press conference for its 30-year history.

Last year Surgutneftegaz's oil output fell 10 per cent to 34.2m tonnes as the company suffered from the country's economic upheavals.

But Surgutneftegaz still accounts for 11 per cent of Russia's oil production and intends to develop the Tyan and Komi fields, which it estimates contain about 360m tonnes of reserves.

Surgutneftegaz is seeking to raise about Rbs200bn (£45.9m) from Russian private investors through large-scale share sales. Mr Bogdanov said the company had studied conditions in international capital markets but concluded that foreign portfolio investment was too "speculative" for its purposes.

The issue's timing and the amount raised will be complicated by the lack of stock market infrastructure in Russia. To raise the money, Surgutneftegaz is having to create a regional network of dealers, develop a depositary and registry system and provide detailed information about its finances and operations.

Surgutneftegaz's approach to raising finance contrasts with that of Lukoil, Russia's biggest oil producer, which is attempting to sell 15 per cent of its shares on international markets.

The Russian stock market has fallen sharply this year because of the uncertainties caused by the Chechen conflict and the aftermath of the Mexican financial crisis.

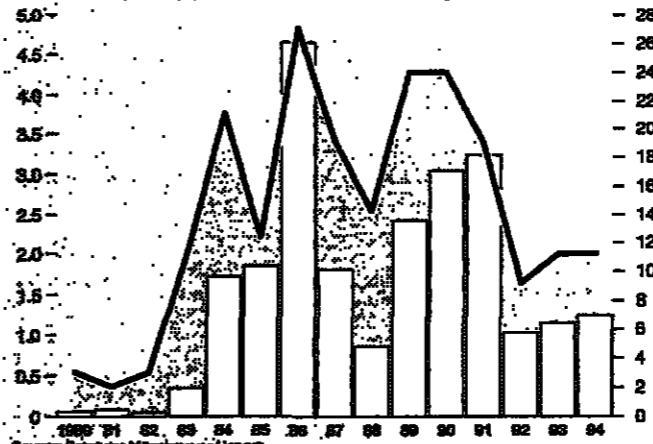
Other Russian companies which have tried to raise money from domestic retail investors have met with little enthusiasm. But Mr Bogdanov said he believed the public would be attracted to concrete investment projects.

A Russian accounting firm, Rosexpertise, is auditing Surgutneftegaz but the company also intends to hire one of the big six western accounting firms to produce accounts which comply with international standards.

A mountain to climb

German new equity issues

Funds raised (DM bn) □



INTERNATIONAL COMPANIES AND FINANCE

MGM expects European earnings to reach £26m

By Andrew Jack in Paris

The European MGM cinema network controlled by Crédit Lyonnais, the loss-making state-owned French bank, is expected to generate profits of about £26m (\$41m) in the 1994 financial year.

The figures, in line with expectations, should help boost the allure of the cinemas – in the UK, Ireland, the Netherlands and Denmark – ahead of the deadline for preliminary bids, due by the end of next week.

Credit Lyonnais hopes to receive about FF1.7bn (\$328m) from the sale of the network. The sale is part of the bank's strategy of focusing on core operations and recouping substantial losses of FF7.9bn in 1993 and FF7.45bn for the first half of 1994.

The profit figure used to assess the network's performance – comprising earnings

before interest, tax and depreciation – will be about £22m for the UK and Ireland for the 12 months to December 31 1994, against £19.5m in the previous year.

The figure in the Netherlands is expected to drop to FF1.65m (£4.55m) from FF1.9m in 1993, reflecting rationalisation and extraordinary expenditure. Earnings on the Danish business should contribute about another £1m.

It also emerged yesterday that only five, or fewer, bidders out of about 50 serious contenders identified are likely to be selected for the short-list, which will be drawn up when offers close on March 3.

The 1994 accounts have not yet been made public, as the figures are still being finalised. They will form part of the consolidated results of Crédit Lyonnais when it publishes its full-year results, which are expected in late March.

Record profits at Norsk Hydro

By Karen Fossli in Oslo

Norsk Hydro, Norway's largest publicly-quoted company, yesterday reported record profits for 1994. The improvement came from advances in virtually all the group's main activities, on the back of higher prices, increased demand and higher capacity utilisation. The shares, however, ended NKR8 down at NKR2.25.

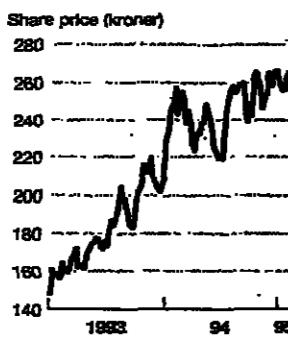
Hydro boosted 1994 pre-tax profits before minority interests, to NKR6.53bn (\$977m) from NKR4.74bn, as net profits rose sharply to NKR4.04bn from NKR2.99bn. Its operating profit soared 80 per cent to NKR7.27bn as sales rose sharply to NKR7.36bn from NKR6.81bn.

In 1993, there was a NKR2.83bn pre-tax gain on the disposal of the group's 38.3 per cent share in Frei Marabou, the Norwegian chocolate producer.

The group proposes to increase the dividend payment to NKR4.25 a share for 1994 from NKR3.50 in 1993.

Net income from associated companies surged to NKR54m from NKR4m, with Dyno, the

Norsk Hydro



Source: FT Graphics

unrealised currency movements resulting in a gain of NKR1.25bn last year against a loss of NKR4.60bn in 1993.

Net interest-bearing debt was cut to NKR20.7bn from NKR23.3bn during 1994.

Agriculture moved ahead strongly, more than tripling 1994 operating profit to NKR1.56bn from NKR481m, as sales rose to NKR29.57bn from NKR28.9bn, helped by an 8 per cent increase in fertiliser prices.

Oil and gas lifted 1994 operating profit to NKR3.35bn from NKR1.5bn, as sales advanced to NKR14.52bn from NKR14.08bn. A 9 per cent fall in oil prices was offset by a rise in oil and gas production, to 11.5m tonnes of oil.

The group's light metals operations more than tripled operating profit to NKR1.64bn from NKR453m, as sales advanced to NKR20.83bn from NKR17.55bn on the back of a 29 per cent rise in aluminium prices.

Petrochemicals more than doubled 1994 operating profit, to NKR838m from NKR381m, as sales rose by NKR874m to NKR6.51bn.

Bikuben tumbles to loss of DKK1bn

By Hilary Barnes in Copenhagen

The bank acquired the MGM network in 1992 when Mr Giancarlo Parretti, the Italian financier who first acquired the group, defaulted on repayments on a \$1bn loan.

The figure in the Netherlands is expected to drop to FF1.65m (£4.55m) from FF1.9m in 1993, reflecting rationalisation and extraordinary expenditure. Earnings on the Danish business should contribute about another £1m.

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Details of new market unveiled

By Andrew Jack

Details of a new stock market aimed at small, fast-growing companies across Europe were unveiled yesterday by the Paris bourse.

The French market, due to open at the start of next year, will be aimed at largely high-technology companies with assets of at least FF120m (\$32.6m) and capital of FF18m in 1994, against a profit of FF175m in 1993.

The board recommended that no dividend be paid. "It was a really dreadful result," said Mr Henrik Timfors, who was called in last autumn to take over as chief executive at the ailing bank.

Bikuben has already introduced a programme to reduce costs by DKK200m a year through a cut in staff of 800, to 4,300, over two years. It is aiming to generate a profit of DKK700–DKR800m by 1997.

Last year's performance was marred by an unrealised loss of DKK75m on securities compared with unrealised gains in 1993 of DKK280m. Loss provisions, however, were slashed to DKK1.02bn from DKK2.69bn in 1993.

The bank also carried net extraordinary losses of DKK4.78bn in 1994, which included redundancy payments.

The capital adequacy ratio at the end of the year was 12.25 per cent, but a series of poor years has reduced equity capital by 44 per cent, to DKK3.79bn at the end of last year from DKK5.76bn in 1991.

Total assets at the end of 1994 were DKK85.7bn, down from DKK100bn a year earlier.

The committee that drew up the recommendations published this week clearly believe they have positive answers to all three. Others may prove more difficult to convince.

There is little doubt the potential exists for such a market for the type of companies to be targeted. France has a rich base of small and medium-sized businesses, many of which have traditionally shied away from obtaining a quotation. There were only 38 introductions to the bourse last year, against 278 in the UK.

A study by Insee, the French statistical bureau, suggested that 5,000 companies would meet the criteria for the new market, namely turnover of more than FF50m (\$9.65m) a year, growth rate exceeding 15 per cent over three years, and more than 50 employees. A more in-depth study suggested 126 readily-identifiable candidates.

Equally, there is a growing interest in Europe in the scope

for a new stock market, come only days after the London Stock Exchange launched its Alternative Investment Market for small companies, and ahead of plans being discussed by individual European stock exchanges and the European Venture Capital Association for a market across the continent.

A panel of senior market professionals and regulators, chaired by Mr Bruno Roger, managing partner of Lazard Frères, the merchant bank, published their 50 recommendations in a report yesterday after starting work last summer to consider the potential for a new market.

"This is an event for the

house of Paris," said Mr Roger. "It has been more than 10 years since we created a new market." He said the panel's forceful recommendations in favour of the market were justified by the number of entrepreneurial companies in France, their demand for new capital, and the interest in investing in risk capital.

According to the report, the Société des Bourses Françaises, which runs the French market, will create a special organisation to draw up detailed operating guidelines ahead of a launch on January 1 1996.

Companies must have at least 100,000 shares quoted on the market, representing

FF15m–FF10m in capitalisation. They are likely to be owner-managed, and the directors will be allowed to retain the majority control.

In contrast to the new London market, the French panel has placed strong emphasis on tight regulation as well as regular communication between the company and its shareholders and financial transparency to compensate for the high degree of risk involved in the investments.

Mr Jean-François Théodore,

chairman of the bourse, rejected suggestions that the new market posed a threat to other markets being proposed for small companies.

Paris is hoping small is beautiful

Authorities aim to broaden the bourse's appeal, says Andrew Jack

Mr Bruno Roger, managing partner of Lazard Frères, posed the three most important questions at a press conference yesterday on the creation of the market for small, high-growth companies in Paris.

"Do we have the companies,

what do we have the investors and what structure will the market take?" asked Mr Roger, head of the new market's working party.

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Equally, there is a growing interest in Europe in the scope

for a new stock market, both French and from other countries – rather than to individual investors.

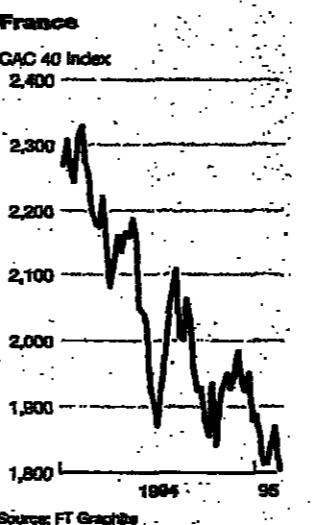
One perennial problem for France is the lack of institutional capital, most notably because the country does not have a developed system of pension funds, which account for so much investment in London and New York.

When it comes to international investors, France continues to have a problem: the disappointing performance of equities. Last year, for example, the CAC-40 index of leading stocks fell by 17 per cent.

While many European stock markets have been through a turbulent few months, many analysts express increasing surprise at how poorly France has performed, even though the economy is clearly recovering. Explanations are becoming more difficult to find, and it does not inspire investors.

The detailed rules for the new market have yet to be drawn up and these could well make the difference between success and failure.

But the market authorities may draw some comfort from the sheer number of smaller French companies – which traditionally tend to out-perform the market – the gradual economic recovery and signs of political reform that could create an improved climate for investment and the development



Source: FT Graphics

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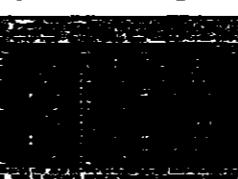
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In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 17th February 1995 to 17th May 1995, the Notes will bear a Rate of Interest of 6.875% per annum. The amount of interest payable on 17th May 1995 will be £83.82 per £5,000 Note and £83.18 per £50,000 Note.

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To the Holders of

SHEARSON LEHMAN CMO, INC.

Series F, Class F-1 Floating Rate Bonds Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period February 20, 1995 through May 19, 1995 as determined in accordance with the applicable provisions of the Indenture is 6.8750% per annum. Amount of interest payable is U.S. \$24,696,329.61 per U.S. \$10,000 principal amount.

SHEARSON LEHMAN CMO, INC.

£200,000,000 MFC Finance No. 1 PLC NOTICE OF REDEMPTION

Series 'A' to 'P' Mortgage Backed Floating Rate Notes Due February 20, 1997

Notice is hereby given that, in accordance with Conditions 8(d) of the Prospectus dated 13th October 1988, the Issuer intends to redeem £1,800,000 in aggregate value of the Notes on the respective March 1998 interest payment dates.

By: Citibank, N.A. (Issuer Services), Agent Bank

Shawmut Corporation U.S. \$50,000,000 Floating Rate Subordinated Notes Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 6.425% and that the interest payable on the relevant Interest Payment Date May 22, 1995 against Coupon No. 41 in respect of US\$10,000 nominal of the Notes will be US\$16.63.

February 21, 1995, London By: Citibank, N.A. (Issuer Services), Agent Bank

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For the three month period 21st February, 1995 to 21st May, 1995 the Notes will carry an interest rate of 6.5% per annum with a coupon amount of U.S. \$162.50 per U.S. \$10,000 Note and U.S. \$1,625.00 in respect of U.S.\$100,000 nominal of the Notes.

February 21, 1995, London By: Citibank, N.A. (Issuer Services), Agent Bank

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Tokyo SE seeks more foreign listings

By Gerard Baker
in Tokyo

The Tokyo Stock Exchange is stepping up efforts to encourage Asian businesses to list on its flagging foreign companies section.

TSE officials said yesterday the exchange would hold a series of seminars in Hong Kong and Singapore next month to sell to Asian companies the benefits of a Tokyo listing. The meetings will be held jointly with Japan's leading securities companies, who stand to gain significant new business if the exercise is successful.

Trading in foreign companies' stocks on the TSE has tumbled in the last few years. Authorities have watched with mounting concern as more than 30 foreign companies have delisted, and hoped-for participants from Asia have chosen to list on other exchanges.

In January, the TSE abolished or relaxed many of its most restrictive listing requirements in an effort to revitalise the market.

The exchange estimates that at least 300 Asian companies meet the new requirements for a Tokyo listing.

About 400 Hong Kong companies and 200 Singaporean enterprises have been invited to the seminars, to be conducted in conjunction with six of the largest Japanese securities companies, including the "Big Four" - Nomura, Nikko, Yamaichi and Daiwa - and two medium-sized companies, Kokusai and New Japan Securities.

This year, all but one or two of the 30 largest brokers are expected to report losses, as equity trading and issuance remain chronically weak.

Since the TSE relaxed the listing rules in January, brokers have been assiduously courting Asian companies. Some have expressed optimism that the next few months will bring a reversal of the declining numbers on the foreign companies section.

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(Incorporated in the Republic of Korea with limited liability)
NOTICE TO BONDHOLDERS OF AMENDMENT TO NOTICE PERIOD
FOR REDEMPTION AT THE OPTION OF
THE BONDHOLDERS

To the holders of the Company's outstanding US\$30,000,000
3 per cent, Convertible Bonds due 2006
(the "Bonds")

NOTICE IS HEREBY GIVEN that:

(i) In order to correct a manifest error in the Trust Deed entered into on 17th December, 1991, the Company and Citicorp Trustees Company Ltd. (the "Trustee") have agreed to a modification of the notice period in Condition 7(D) of the Bonds so that Condition 7(D) as modified now reads as follows:

(D) Redemption at the option of the Bondholders

Any Bondholder may, unless notice of redemption of all of the Bonds (which Bonds include the Bond(s) which the relevant Bondholder could otherwise require the Company to redeem pursuant to this paragraph (D)) pursuant to paragraph (B) or (C) of this Condition shall have been given by the Company on or prior to the date of deposit of a notice of redemption under this paragraph (D), by completing, signing and depositing at the specified office of a Paying Agent during normal business hours of such Paying Agent not less than 60 nor more than 75 days prior to the relevant date for redemption a notice of redemption in the form (for the time being current) obtainable from any Paying Agent, require the Company to redeem all or some only of the Bonds held by him on 31st December, 1996 at 121.645 per cent of the principal amount of such Bonds together with interest accrued to the date of redemption.

Any such notice of redemption will be irrevocable and will bind the Company, upon surrender by the Bondholder of the relevant Bond or Bonds at the specified office of the Paying Agent with whom the notice of redemption was deposited, to redeem the Bonds to which such notice relates.

(ii) The arrangements set out above were embodied in a Supplemental Trust Deed executed between the Company and the Trustee in favour of the Bondholders on 26th June, 1993 (the "Supplemental Trust Deed") copies of the full form of the Supplemental Trust Deed are available for inspection at the offices of the Principal Paying Agent and the paying agents set out below:

PRINCIPAL PAYING AGENT AND CONVERSION AGENT

Citibank, N.A.
336 Strand,
London WC2R 1HB.

PAYING AND CONVERSION AGENTS

Citicorp N.A.,
Avenue de Tervuren 249,
B-1150 Brussels.

Citicorp Investment Bank
(Switzerland),
Bahnhofstrasse 63,
CH-8022 Zurich.

February 21, 1995

Saudi and Gulf banks mark time

By Robin Allen in Abu Dhabi

Saudi and Gulf private sector commercial banks struggled to maintain profits last year in the face of reduced government spending because of flat oil prices.

Banks resorted to a variety of ways to keep profits up. Some cut overheads or lifted fee income by prolonging or increasing loans to existing customers. Others added to interest income by lending to other banks.

A few, notably National Bank of Kuwait, the largest of the Saudi and Gulf private sector banks in terms of assets, took advantage of their international customer base or branch network.

Combined net income of the eight Saudi banks fell 3.3 per cent, even though loans and deposits rose by almost 3 per cent and 3.2 per cent respectively.

"Credit is getting tighter," a senior Saudi banker said.

Filipino state bank in public share offering

By Edward Luce
in Manila

The Philippine National Bank is to offer 8 per cent of its equity to the public this spring, reducing the government's stake to a minority shareholding.

The offering, part of a privatisation started in 1989, would reduce the government's stake from 57 to 49 per cent, the bank said. Initially 4m shares would be put out to tender followed by a further 4m at a fixed price of 32.25 pesos a share.

To ensure that half of the shares are bought by Filipino small investors, the bank said it would limit the second offering to 150 shares per investor and provide a warrant option within three years entitling the subscriber to an extra share for two purchased. The floor price of the first offering would be based on the average price of the shares over the 15 days prior to the auction.

Advance at Caltex Australia

By Nikki Tait in Sydney

Caltex Australia, the listed petroleum products group attempting to secure regulatory approval for a A\$3bn (US\$2.22bn) merger with rival petroleum refiner Ampol, yesterday announced an after-tax profit of A\$88.6m in 1994, up from A\$83.7m in 1993.

However, the figure was stuck after abnormal charges of A\$22.5m pre-tax, representing the company's share of redundancy costs likely to follow from the merger with Ampol - which, to date, has been opposed by the Trade Practices Commission, Australia's competition watchdog.

Caltex also noted that there were no inventory effects on earnings in 1994, but that stock losses dented the 1993 figure by around A\$2m.

It said the combination of

A\$3.58bn, against A\$3.48bn.

Even this figure was modified by foreign exchange movements. Caltex, ultimately controlled by Chevron and Texaco of the US, said operating profits included a foreign exchange gain of A\$29.7m on its US dollar denominated debt, compared with a loss of A\$6.5m in 1993. But it added that product margins had also been hit by about A\$11m last year as a result of the Australian dollar's strength against the US currency. In 1993, product margins benefited by around A\$2m.

Caltex said it noted that there were no inventory effects on earnings in 1994, but that stock losses dented the 1993 figure by around A\$2m.

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Saudi Cairo Bank had to pay 16 per cent more in interest.

Four of the 12 Saudi private sector banks - Al-Rajhi Banking & Investment Corporation, Bank Al-Jazira, National Commercial Bank and Riyad Bank have yet to release 1994 figures.

In Kuwait, Gulf Bank's profits rose more than 20 per cent. "Loan growth was reasonably even throughout the year," Mr John Harris, chief general manager, said. "The treasury, consumer and commercial divisions also contributed." Gulf Bank only received approval to deal on its own account in October 1993, so last year was the first year of full treasury operations.

In the United Arab Emirates, profits of Dubai-based Mashreq Bank (formerly Bank of Oman) rose 20 per cent, mostly from higher interest income from inter-bank lending. It is the only leading bank independent of a controlling state shareholding.

The Saudi Arabian Monetary Agency, the central bank.

Saudi-British Bank's profits fell 13 per cent, mainly because of difficulties on international securities markets. Sandu-Dutch Bank took losses on international bond investments. Fee income at Arab National fell 60 per cent, and

declining crude prices and excess supply in the Asia-Pacific region caused product margins to fall, although operating costs were slightly lower due to efficiency gains. It warned that 1995 was likely to be another year of weak international margins, although Australia's strong economic growth should bring better local volumes.

Caltex said talks were continuing with the TPC over the proposed merger with Ampol, which is owned by the Pomeroy group, although Caltex said it would consider a range of unspecified options if the deal was barred. The merger would see the two smallest groups in Australia's petroleum products market combine forces to become market leader.

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Meanwhile, shares in Fairfax eased yesterday, largely in response to a weekend TV appearance by Mr Paul Keating, Australia's prime minister. Mr Keating suggested Mr Packer's action had been spurred by his frustrations over the situation regarding Australian pay-TV.

This was denied by the Packer camp, but Fairfax shares fell 6 cents to A\$2.95. It pointed out that Peugeot and Fiat already had business

associations worldwide.

The new partnership would at first be a technical collaboration, with Fiat taking a stake in the venture at a later date. The project cost, as yet unspecified, has been kept low compared with project costs of other international entrants in India's recently liberalised car market, most of which have opted for the medium-sized car segment.

The Premier-Peugeot project, for instance, will cost Rs10.5bn (Rs191.3m), with both partners holding 30 per cent each in the Rs2.5bn equity.

High import duties and a weak lira have made it cheaper to import Uno body panels

from Italy, while the engine, gearbox, welding, painting and assembly will be done at Kurla.

The 50-year old plant is being modernised at a cost of Rs1.5bn.

This is Fiat's second technical collaboration with Premier Automobiles. The first agreement, signed in 1984, lasted 20 years. Indian roads are still crowded with different Fiat models, dating from when the government allowed only a few private companies to manufacture cars.

Fiat will pose the first real challenge to the popular Maruti Suzuki 800cc car, and the Indo-Japanese joint venture's 1000cc Zeta Alto model.

Fiat in Indian joint venture

By Shiraz Sidwa
in New Delhi

Fiat, the Italian carmaker, has tied up with Premier Automobiles, its long-time Indian associate, to manufacture its Uno model at Premier's Kurla plant near Bombay.

Premier already has an agreement with Peugeot of France to manufacture the 309 model at its Kalyan factory, also near Bombay.

The Indian company said there would be no conflict of interests due to the two partnerships, as the cars were in two distinct segments.

It pointed out that Peugeot and Fiat already had business

not in a "control" position.

The Australian Broadcasting Authority, the industry watchdog, has begun an inquiry into the legitimacy of the Packer purchases, and yesterday set a deadline of this Thursday for the supply of information from interested parties.

Because Mr Packer owns TV interests in Australia, it was assumed that he was pegged at 15 per cent of Fairfax under the country's media cross-ownership rules.

However, he appeared to be arguing last week that so long as his stake is less than Mr Black's - and while the latter has boardroom representation and Mr Packer does not - he is

not in a "control" position.

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Some customers prefer the status quo. Placed on Zurit's notice boards are polite letters from customers thanking staff for telephone quotations but

saying they have decided to stay with existing agents.

There have been other difficulties: the Swiss tradition of five-year motor insurance policies, which can be hard to cancel, and the fact that customers buying direct have to take out their own insurance documents to be registered by local officials - a service usually provided by agents.

Other Swiss companies have concentrated on improving the service offered by their own

NEWS DIGEST

Net profits climb 30% at Pohang Iron and Steel

Pohang Iron and Steel

Share price (won)

Source: Company statement

Pohang Iron and Steel (Posco), South Korea's largest company, increased net profits for 1994 by 30 per cent to Won3.63bn (US\$46.7m) against C\$3.95bn.

Posco expects to gain from sharply rising pulp prices in 1995.

Posco increased production of cold-rolled steel coils, which have a higher profit margin than hot-rolled steel products.

The company has set a sales target of Won7.70bn for 1995. Analysts predict that net earnings may reach Won5.00bn as Posco increases exports in response to higher prices in overseas markets.

Posco recently agreed to provide steel to General Motors, the world's largest carmaker, on a trial basis. Last year, it received long-term contracts to supply cold-rolled steel to three Japanese carmakers, including Mitsubishi, Honda and Nissan, in what was regarded as unusual departure from the Japanese industry's dependence on domestic suppliers, such as Nippon Steel.

The prepared foods division managed to improve vegetable exports in spite of a lacklustre local market while the Sales division benefited from the successful introduction of several new products.

Tighter margins hit Asatsu earnings

Asatsu, a Japanese advertising agency, posted a second consecutive fall in annual earnings due to the rise in competition and lower profit margins, writes Emiko Terazawa in Tokyo.

For the year to last December, the company saw non-consolidated pre-tax profits decline 12.5 per cent to Y1.7bn (US\$1.8m) on a 3.2 per cent rise in sales to Y145.4bn. After-tax profits fell 19.6 per cent to Y1.5bn.

For the full year to next December, Asatsu expects pre-tax earnings to rise 5.1 per cent to Y1.6bn on a 6.6 per cent increase in sales to Y155bn.

Asatsu's profit decline came in spite of a rise in Japan's overall advertising expenditure last year. Denstu, the industry leader, said advertising spending rose 0.8 per cent to Y1.168.3bn in 1994, the first rise in the three years.

Television advertising rose 3.4 per cent to Y1.633.5bn while newspaper advertising spending gained 1.1 per cent to Y1.121.1bn. Magazine advertising spending increased by 1.6 per cent to Y347.3bn but expenditures for radio advertising fell 4 per cent to Y202.8bn.

Strong fourth quarter seen for Air Canada

Air Canada will post a net profit of more than C\$1.25m (US\$88.2m) for 1994, with a stronger-than-usual fourth quarter, said Mr Jean-Jacques Bourgeault, chief operating officer. Results will be disclosed this week, writes Robert Gibbons.

The airline posted a profit of C\$1.25m, or C\$1.06 a share, in the first nine months of 1994, against a loss after special charges of C\$236m, or C\$2.20, a year earlier, on revenues of C\$3bn against C\$2.7bn.

Mr Bourgeault said the fourth quarter normally showed a loss, but this time it was positive. "Operating profit was a record and we began reaping benefits from internal restructuring and an improved economy," he said.

Air Canada is expanding its fleet again, planning new routes, and re-hiring 243 pilots who lost their jobs in cuts two years ago.

Teco Energy plant for Guatemala City

Tampa-based Teco Energy is to build a 75MW oil-fired electricity generating plant 35 miles south-west of Guatemala City, its first foreign venture, writes Edward Oriebar in Guatemala City.

COMPANY NEWS: UK

\$100m acquisition boosts precision engineering activities

US expansion for Coats

By Motoko Rich

Coats Viyella, the UK's largest textile group, is boosting its precision engineering business with a \$25m (£10.75m) acquisition of Bace Manufacturing, a US-based private company.

The company said the acquisition would increase capacity at Dynacast, Coats' international precision engineering division, by about 33 per cent, and consolidate the company's position in North America, where Dynacast has about a quarter of its sales.

Coats is paying \$5m in cash and assuming \$14m of debt for

Bace, in what is the largest acquisition the group has made to bolster Dynacast, which began in 1984 with the purchase of a zip fastener producer in the US and now makes zinc, aluminium, magnesium and plastic components for equipment suppliers.

Bace, which trades as SPM, manufactures high precision plastic moulding for the telecommunications, automotive and electronic industries at eight plants in North America. It will become part of Dynacast, which has 31 plants in 19 countries.

Coats said it was investing in its precision engineering business because it had been one of

its most successful divisions, contributing £24m, about 14 per cent of group operating profit in 1993 on £142m sales, about 6 per cent of overall turnover.

The company said it expected the acquisition to enhance earnings in 1995. It will, however, create a short-term increase in gearing, which is estimated to have stood at 30-33 per cent on net debt of £270m-£290m at December 31. Gearing could be pushed up by 9 percentage points.

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Bank has capacity to pay £1.8bn for C&G without need for equity issue

Lloyds paying 20% premium

By John Gapper, Banking Editor

Lloyds Bank is paying a premium of just over 20 per cent of Cheltenham & Gloucester's potential flotation value to acquire the building society, according to calculations by JP Morgan, the bank which has advised C&G.

C&G's transfer document indicates that JP Morgan valued it at £1.4bn (£31.7m). It also indicates that JP Morgan thought the flotation value had fallen slightly between the disclosure of the deal last April and the end of the year.

Analysts said yesterday that the 20 per cent acquisition premium being paid by Lloyds was about the minimum it could expect to pay if it had been taking over a public company. A premium of about 30 per cent was more common.

"I think that most companies that bought another for 20 per cent more than the share price before the deal was disclosed would be very pleased," said Mr Chris Ellerton, a banking analyst at SG Warburg, the investment bank.

The Lloyds shareholder circular says that Lloyds has the capacity to pay £1.8bn in cash without making an equity issue, and still keep its regulatory ratios of capital to assets

Share options worth £1.4m

Mr Andrew Longhurst, chief executive of Cheltenham & Gloucester's potential flotation, will receive share options worth up to £1.4m if the Lloyds Bank cash offer for the society is approved by C&G's 1.2m members.

C&G yesterday offered its members the first detailed account of why it decided to recommend acceptance of the £1.8bn cash bid from Lloyds.

It emphasised that it would retain substantial autonomy within the Lloyds group, including the control of interest rates for all mortgages sold through its own branches and through units in Lloyds' 1800 branches.

In order to proceed, the deal must be approved by high proportions of C&G members - most but not all of whom will benefit from a share in the cash handout up to a maximum of £13,500 for each savings account.

"within the Bank of England's requirements".

Analysts believe Lloyds will retain strong capital ratios. SG Warburg estimates that its tier 1 ratio of core capital to risk-weighted assets will fall to 5.8 per cent; ABN Amro Hoare Govett predicts 5.9 per cent.

Lloyds is to call an extraordinary meeting on March 30 to consider the proposal, which it says should give the combined group a 6.5 per cent share of the UK residential mortgage market, with mortgage assets of £24.1bn.

The combined group will have total assets of £100.5bn, including loans and advances to customers of £54.5bn. Its

combined net assets will be £2.87bn, after deducting the £1.8bn paid by Lloyds.

The transfer document estimates that on the vesting date - expected to be August 1 this year - C&G will have shareholders' funds of £1.05bn. Its £100m of perpetual interest-bearing shares will be replaced by perpetual subordinated bonds.

At the heart of the deal between Lloyds Bank and Cheltenham & Gloucester Building Society is C&G's distinctive position within the societies' sector as an organisation that "sticks to its knitting".

As the transfer document recognises, this concentration on providing mortgages and savings without diversifying into other financial services has both strengths and weaknesses for the organisation.

With just 236 branches and mortgage centres, C&G has an enviable cost/income ratio, even though this has been slightly upset by the £20m costs of doing the deal with Lloyds. But it also means that it has fewer high street outlets than some smaller societies.

In the first detailed account

C&G has given of its strategic review, it sets out as its key aim the desire to maintain its focus on its core business; the need to increase its distribution in order to keep unit costs down by raising volume, and the need to keep management expense ratios low.

The paper says that three of

the four courses it considered - staying as a society; merging with another society; or conversion to public limited company - failed to meet those objectives.

C&G's reluctance to damage its cost/income ratios by spending on increasing its branch network meant that only the option of merging with another large society or being acquired by another organisation would give it increased distribution and access to a customer base.

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COMMODITIES AND AGRICULTURE

Natural rubber pact aimed at curbing volatility

By Frances Williams in Geneva

The new price stabilisation accord for rubber approved by 31 producing and consuming nations late last Friday reflects the overriding interest of both sides in curbing market price volatility.

Mr Carlos Fortin, head of the United Nations Conference on Trade and Development, which sponsored the negotiations, said the agreement would give growers confidence in the long-term profitability and stability of earnings from natural rubber, while assuring security of supplies for manufacturers.

Although rubber prices had soared in recent months to the highest levels since the Korean War, Mr Fortin said experience had shown they could fall as fast as they had risen.

The rubber accord is the only remaining international commodity agreement with price stabilising provisions, which authorise buying for and selling from a 550,000 tonne buffer stock to keep prices within an agreed range.

The International Natural Rubber Agreement 1985, the third of its kind, will succeed the 1987 accord, which expires

at the end of December. There will, however, be a hiatus as the new pact is unlikely to be ratified in time to come into force before late 1996.

Three rounds of negotiations between countries representing over 90 per cent of the \$4.5bn-a-year world trade in natural rubber ended successfully after producers dropped their demand for an initial 5 per cent rise in the central reference price under the new agreement. In return, consumers agreed a rise in the guaranteed "floor" price for rubber from 150 to 157 Malaysian/Singapore cents a kilogramme.

Current high market prices of around 350 cents a kilogramme, the reference price of 196.84 cents is likely to be raised by 5 per cent in any event at the next regular price review on August 2. The new reference price of 206.68 cents will be carried over to the new accord, subject to a price review within six months.

To give more flexibility, price reviews will be held every 12, instead of 15, months and the pact's duration has been shortened from five to four years (with the option of two one-year extensions).

'Asia needs to double rice output'

By Alison Maitland

Rice production in Asia must nearly double in the next 30 years from 480m tonnes to more than 800m tonnes to feed an expected 53 per cent increase in population, according to a senior rice economist.

Yet the growth in world rice output is slowing down and "reversing the trend will not be easy," warned Dr Mahabub Hossain, the Bangladeshi head of social sciences at the International Rice Research Institute in the Philippines.

Dr Hossain told an interna-

tional rice research conference in Los Baños, south of Manila, last week that many poorer countries in Asia had to grow rice in unfavourable conditions, for example without irrigation.

He called on scientists to find ways of increasing yields in non-irrigated areas from two to four tonnes a hectare and to develop high-yielding varieties to withstand drought, flooding, weeds, nutrient deficiency, pests and diseases.

"But there is no reason to be complacent about past achievements," he said.

World production of rice increased by only 1.7 per cent a year between 1985 and 1993,

gated lowlands and upland areas," he said.

Dr Hossain said the past 30 years had seen many positive developments in rice production. Previous rice importers such as Indonesia and Bangladesh had achieved self-sufficiency and new varieties were cutting costs and producing yields of up to 10 tonnes a hectare in irrigated regions.

"But there is no reason to be complacent about past achievements," he said.

World production of rice increased by only 1.7 per cent a year between 1985 and 1993,

compared with 3.2 per cent the previous decade and 3.6 per cent between 1965 and 1975.

Moreover, population growth was putting pressure on land resources. The area planted to rice in China fell from 37m hectares in 1976 to 32m in 1992. In rice-growing regions, China now supports 17 people per hectare of arable land. Bangladesh 13 and Vietnam 11.

In 30 years' time, there are also expected to be severe constraints on the availability of water in parts of China, India, Pakistan, South Korea and Sri Lanka, said Dr Hossain.

Sugar organisation forecasts lower prices

A further downward drift in world sugar prices is possible as production increases and the world supply/demand balance could tip into surplus next season, the International Sugar Organisation said yesterday, reports Reuters.

"While the rest of the 1994/95 crop cycle remains tight, the production increase seen in the last three months take some of the pressure off and a further downward drift cannot be discounted," said the organisation in its latest market review.

"Weather permitting, and Australia, Brazil and South Africa have already had rains, which are very interesting for efficient or sub-

sidiary producers", the organisation said.

However, the comments by the ISO secretariat did not necessarily represent the views of its members, the review's authors said.

The organisation said it had cut its estimate of the 1994/95 world sugar deficit to 716,000 tonnes from a November forecast of 1.9m.

It attributed the reduction to an increase in expected world output, especially in Brazil "where production might come close to 12m tonnes". World production was now put at 11.355m tonnes, up from a previous forecast of 11.247m, the

ISO said. World consumption would total 11.431m tonnes, little changed from the November estimate, it added.

At the London Commodity Exchange white sugar futures were little changed as trading was subdued by the absence of input from the New York market, closed for the Presidents' Day holiday.

The May futures position ended a shortened trading session at \$401.80 a tonne, down just 60 cents. The price is now more than \$20 a tonne below the 4½-year high reached in early January as consuming countries went on a New Year buying spree.

Ireland's Galmoy lead/zinc project looks world class

Operating costs are claimed to be among the lowest 20 per cent in the world, writes Kenneth Gooding

Mr Tony O'Reilly junior admits that his father helped him get his job as deputy chief executive of Arcon International Resources. Not only is his father, as chairman of the H.J. Heinz foods group as well as the owner of an international media empire, probably Ireland's best-known businessman, but he and his associates also own 29 per cent of Arcon.

Nevertheless, Mr O'Reilly junior insists that he has not simply been placed at Arcon temporarily to look after his father's interests. He says he asked to get involved because he had caught the mining bug. At the age of 22, Mr O'Reilly feels he has plenty of time to help develop Arcon from its present position as an Irish "junior" natural resources company into a medium-sized international mining group.

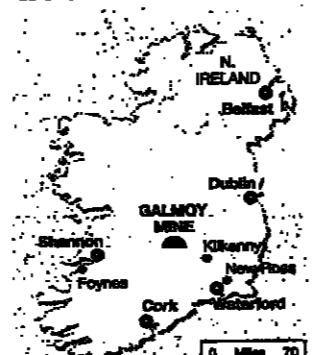
There are not many companies like Arcon in the mining industry. Usually after a small exploration company discovers a big metals deposit it invites one of the big international mining groups to "earn" its way to control and operation of the project, leaving the "junior" to collect income from a minority holding.

But Arcon has fought its way through four years of legal battles with farmers and environmentalists, arranged project finance and is ready to move ahead with construction of Ireland's first new base metals mine for 20 years, at Galmoy in County Kilkenny.

Mr O'Reilly points out that within two years the US\$100m

zinc-lead mine will be spinning off tens of millions of pounds in cash flow. "We don't intend to remain a one-mine company. But it is this project that will facilitate our growth into a medium-sized company," he says. "We must put all our efforts into making sure it succeeds."

Ireland

The map shows the location of Galmoy in County Kilkenny, Ireland. The town of Kilkenny is marked, along with other towns like New Ross, Portlaoise, and Tullamore. The Galmoy mine is indicated by a small circle near the town of Kilkenny.

The mining industry seems convinced about the quality of the Galmoy project. Mr O'Reilly says its cash costs will be among the lowest 20 per cent in the world at 37 cents a pound of zinc. Research he commissioned shows that in the past 25 years the zinc price has never fallen below 42 cents a pound in real terms (when prices are adjusted for inflation) and the average price over that time was 58 cents.

Costs will be low because the Galmoy deposit is not very deep (only 70 metres below surface); is high grade (each tonne of ore contains 11.41 per cent

zinc and 1.1 per cent lead); and the metal is easily extracted from the ore by conventional methods.

When output starts in October next year, the mine will produce two concentrates (intermediate materials): 135,000 tonnes a year of zinc concentrate containing 74,000 tonnes of the metal; and 10,000 to 12,000 tonnes of lead concentrate containing at least 6,000 tonnes of the metal. Mr O'Reilly has already lined up sales contracts with a group of European smelting companies to process the concentrates, including Billiton, Metallgesellschaft, Outokumpu, Pascimino, and Union Miniere.

Last year Arcon raised a \$60m (£38m) limited recourse project loan from NatWest Markets, the corporate and investment arm of National Westminster Bank and Ulster Investment Bank. The amount almost exactly matches the £187.8m fixed-price, turnkey contract for the development of the mine signed this month with two Trafalgar House Group subsidiaries, Cementation and Davy International Stockton.

But the market expects Arcon to raise another £24m in equity - a hefty amount for a company the market currently values at less than £23m - to pay off its debts and clean up its balance sheet. Mr O'Reilly will not discuss these market rumours except to say that "logit tells us that Arcon will need some more equity finance".

While most analysts agree that the Galmoy deposit is likely to make a world-class mine, there are some doubts about Arcon's management. Partly this is because both Mr O'Reilly and Mr Brendan Gilmore, chairman and chief executive, were rushed into their present posts because of management upheavals at Arcon.

These resulted in four directors, including Mr Richard Conroy, the chairman and founder, leaving the company, which was originally called Conroy Petroleum. His departure was surprising because in 1992 Mr O'Reilly senior had supported him when Outokumpu, the Finnish mining and metals group, attempted to take over the Conroy board. Mr O'Reilly's Atlantic Resources company, an oil and gas business, was merged with Conroy and the name was changed to Arcon.

Two years ago Arcon hired Mr Jim Tison, a tough graduate of the Camborne School of Mines in England who has had extensive mine development and operational experience all over the world. He was recently appointed to the Arcon board as technical director and is also managing director of Arcon Mines, the subsidiary that will develop Galmoy. Mr O'Reilly says there is no shortage of experienced and talented senior mining people wanting to move to Ireland and take up positions with Arcon.

There is also the presence of Outokumpu, a "non-aggressive" 21.6 per cent shareholder and owner Tara, Ireland's sole zinc mine. Outokumpu is ready to give help and advice.

The Galmoy mine will start construction phase and have 200 permanent employees. The present mineable reserves of 8.2m tonnes are enough to keep the mine active for ten years but so far only about 5 per cent of the 200 square kilometre licence area has been explored and Mr O'Reilly is convinced that there is a lot more to be found.

Only 5km away at Lishane, another Irish company, Ivernia West, has discovered a zinc lead deposit three times the size of Galmoy. It seems almost certain that there is a zinc "province" of international importance in this part of Ireland. There has been some investor pressure for Arcon and Ivernia to get together in some way - particularly as Outokumpu owns 24.5 per cent of Ivernia - but Mr O'Reilly says this does not make sense at present. Ivernia is only just starting the planning process and Arcon needs to establish how much more ore there is in its license area before serious discussions can begin.

Arcon is posting a £4.5m bond to cover the cost of cleaning up and restoring the site at the end of the mine's life and another £1.5m in case there is a problem with potable water supplies when mining starts.

Local farmers objected to the project, fearing that mining would lower the water level and dry out their wells. Mr O'Reilly says that some of the farmers' worries were caused by lack of information. "Now we are talking directly to the farmers and they have a better comprehension of what we are doing. It is incumbent on us to work with the farmers. You must expect them to have concerns when we are moving from theory to reality with the mine project."

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COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM 99.7% PURITY (£ per tonne)

Closes 1895-95 1892-95

Previous 1840-1 1850-5

High/low 1800-70 1805-10

AM Official 1800-70 1805-10

Kerb close N/A

Open Int. N/A

Total daily turnover 410

LEAD (£ per tonne)

Closes 581-83 580-80

Previous 572-4 592-3

High/low 1840-2 1850-5

AM Official 581-2 580-5

Kerb close N/A

Open Int. N/A

Total daily turnover 4227

NICKEL (£ per tonne)

Closes 8230-40 8475-85

Previous 8415-25 8600-70

High/low 8350 8500-70

AM Official 8330-35 8400-80

Kerb close N/A

Open Int. N/A

Total daily turnover 8322

STN (£ per tonne)

Closes 5426-35 5600-30

Previous 5395-405 5400-5

High/low 5350-35 5400-50

AM Official 5400-65 5545-50

Kerb close N/A

Open Int. N/A

Total daily turnover 4,067

ZINC, special high grade (£ per tonne)

Closes 1034-36 1058-60

Previous 1025-6 1058-9

High/low 1010-7 1050-75

AM Official 1038-39 1068-85

Kerb close N/A

Open Int. N/A

Total daily turnover 14,902

COOPER, grade A (£ per tonne)

Closes 2680-81 2677-74

Previous 2687-91 2681-73

High/low 2687/91 2682/764

AM Official 2685-85 2674-5

Kerb close N/A

Open Int. N/A

Total daily turnover 27,482

PREC

INTERNATIONAL CAPITAL MARKETS

Strong demand for Spain's Y150bn issue

By Martin Brice

A quiet day in the eurobond markets yesterday was dominated by the biggest bond of the year when the Kingdom of Spain brought its expected Y150bn 10-year deal.

IBJ International won the mandate for the bond, the largest deal on which it has been sole book-runner.

INTERNATIONAL BONDS

The bank said the 4.75 per cent coupon was "absolutely key" to the success of the deal, and having won the mandate to bring the deal at a spread of 13 basis points over the No 177 Japanese government bond, had to put a price of 100.078 on the transaction. The bonds produced funds for Spain at a price of yen Libor flat.

The bidding range from other houses was believed to be in the range of 8 to 13 basis

points, with the move for 8 basis points said to come from a US bank.

However, other syndicates said IBJ was a front-runner to win the mandate for the deal due to its participation in the EcuBn syndicated loan for Spain last year.

The deal was unlisted, which meant Japanese investors need not value the bonds at market price at the end of their financial year, a process known as "marking to market". IBJ said it had sold Y100bn of the bonds itself. It planned to break syndicate overnight in London, during Tokyo trading.

The deal was said by other houses to have gone very well, with some reporting that they had asked for more bonds than their allocation but had been turned down. A trader said that the Japanese are hungry for yen at the moment. Another said: "I couldn't fault this deal."

However, some syndicates said there had been resistance

NEW INTERNATIONAL BOND ISSUES								
Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Book runner	
YEN								
Kingdom of Spain(a)	150bn	4.75	100.078R	Mar.2005	0.325R	-	IBJ Int'l	
LIRE								
Council of Europe(b)	150bn	10.5	101.078	Oct.1996	1.00	-	Deutsche Bank	
AUSTRALIAN DOLLARS								
Eco. Finance & Inv. Corp(c)	100	5.00	93.00R	Mar.1997	1.125R	-	Nikko Europe	
ECUs								
Republic of Austria(c)	400	7.75	100.06R	Mar.1996	0.15R	-12 (7%+8% Paribus Cap. Min.)		
PESETAS								
IBS(c)	10bn	11.5	101.365	Mar.2000	1.265	-	Banco Central Hispano	

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. a-Unlisted. bConvertible. cWith equity warrants. + Floating-rate note. #Sem-annual coupon. R=red-offer price; fess shown as re-offer level. a Long first coupon. b Short first coupon. c Spread relates to Ecu BTAN. d Full name of Borrower: Deutsche Bank AG and Landesbanken.

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Another sovereign borrower was in the market yesterday, with Paribas bringing a Ecu400m three-year deal with a 7.75 per cent coupon for the Republic of Austria.

Deutsche Bank brought a Li50bn deal carrying a 10.5 per cent coupon for the Council of Europe, with a predominantly Italian syndicate. The bonds carry a tax advantage for domestic investors: they will be exempt from inheritance tax if the holder dies during the life of the bonds, although

since they carry an 18-month maturity it is questionable what effect this had on sales.

Nikko brought a A\$100m, two-year issue with a coupon of 5 per cent for the Export Finance and Insurance Corporation. The deeply-discounted price of 93 was designed to protect Japanese investors against a possible appreciation of the yen.

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CURRENCIES AND MONEY

MARKETS REPORT

D-Mark stays dominant in calm currency markets

The trends of last week were maintained on the foreign exchanges yesterday, with the D-Mark continuing to gain ground against most currencies, writes Philip Gunth.

Trade, however, was fairly light, with US markets closed for the President's Day holiday, and traders adopting a cautious stance until they re-open today.

The dollar fell quite sharply during Asian trading, and this had a dampening effect on European activity. It closed in London at DM1.4729, from DM1.4827.

In Europe the most conspicuous victim was the French franc, which fell to its lowest point since October 1993. It touched FF13.4514, against the D-Mark, before finishing at FF13.44, from FF13.47.

Sterling weakness continues, with the pound opening a piffling weaker in London at DM2.8357, from Friday's close of DM2.8456. Thereafter it traded steadily, with the trade

weighted index unchanged at 86.9 throughout the day.

■ The Bank of Japan intervened to support the dollar when it fell below ¥87 during Asian trading. The BOJ was seen buying dollars around ¥86.80. The dollar fell to a low of ¥86.05 last November before the US Federal Reserve intervened to support it.

Mr Adrian Schmidt, international economist at Chase Manhattan in London, commented: "They don't want to see dollar at fresh lows because that will tend to re-ignite the downturn."

The Japanese government seems relaxed about the strong yen. Mr Jiro Saito, vice-minister of the Fed, will be at the Ministry of Finance, commented somewhat crypti-

ally: "We are watching the

yen's rise with great interest. But the rise has not been occurring for a long period of time, so we would like to take some more time to watch the situation.

He said the yen's recent rise had been triggered by the stronger D-Mark.

Mr Adrian Cunningham, senior currency economist at UBS in London, said: "European markets don't appear keen to take the dollar much lower until they have a clearer idea of what is happening in Mexico."

Traders will also be keeping a keen eye on the Humphrey-Hawkins testimony tomorrow of Mr Alan Greenspan, chairman of the Fed. They will be seeking some sort of reassurance that the Fed has not been distracted by events in Mexico from shaping monetary policy to suit domestic circumstances.

Some recent dollar weakness has been ascribed to fears that the Fed is more concerned about the level of the peso than the dollar.

There is little expectation of the dollar recovering in the short term. Mr Tim Fox, economist at Credit Suisse in London, said: "The common denominator within all the latest currency turmoil is the aversion to risk, be it political, fiscal or economic. There are few signs of these perceptions

of risk being laid to rest this week."

Although the dollar is below the levels which attracted intervention last November, expectations of further central bank support are muted.

One reason for this is the pace of decline, which has been orderly, rather than panicked. A second factor is that dollar weakness has not spilled over into the bond and equity markets. The positioning of the market is also not considered suitable for intervention, which normally succeeds best when the market is "short" but probably not the case now.

A final factor is that the dollar, on a trade-weighted basis, is still around three per cent above where it was in October. While this reflects the weakness of the Mexican peso and Canadian dollar, more than any inherent dollar strength, it may serve as a reason for the Fed to keep its powder dry.

If central banks fail to ride to the dollar's rescue, and semi-

ment remains negative, as it is, then there is no joy to be had for dollar bulls from a technical perspective either.

Mr Brian Marber, technical analyst, said that if the dollar closed beneath DM1.4790 (which it did), one per cent below the October (closing) low of DM1.4940, "it will confirm that its major trend is still down, leaving it on course for September 1992's DM1.3905 and, provided that level also gives way, a no time limit DM1.3222."

■ The Bank of England provided UK money markets with £114m assistance at established rates, and £150m late assistance, after forecasting a £350m daily shortage.

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WORLD INTEREST RATES

MONEY RATES

February 20	Over night	One month	Three months	Six months	One year	Lomb. Int.	Dis. rate	Repo rate
Belgium	4%	5%	5%	5%	5%	7.40	4.50	-
week ago	4%	5%	5%	5%	5%	7.40	4.50	-
France	5%	5%	5%	5%	5%	5.00	-	5.40
week ago	5%	5%	5%	5%	5%	5.00	-	5.40
Germany	4.95	4.95	5.05	5.20	5.65	5.00	4.50	4.75
week ago	4.93	4.95	5.05	5.20	5.65	5.00	4.50	4.75
Ireland	5%	5%	5%	5%	5%	7.50	-	6.25
week ago	5%	5%	5%	5%	5%	7.50	-	6.25
Italy	5%	5%	5%	5%	5%	7.50	-	6.25
week ago	5%	5%	5%	5%	5%	7.50	-	6.25
Japan	5.00	5.00	5.00	5.20	5.74	-	-	5.25
week ago	4.94	5.00	5.00	5.20	5.74	-	-	5.25
Switzerland	3%	3%	3%	4%	4%	3.50	-	-
week ago	3%	3%	3%	4%	4%	3.50	-	-
UK	5%	5%	5%	5%	5%	5.25	-	-
week ago	5%	5%	5%	5%	5%	5.25	-	-
US	5%	5%	5%	5%	5%	7.50	-	-
week ago	5%	5%	5%	5%	5%	7.50	-	-

in London FT London Interbank Fixing

week ago - 6.16 6.16 6.16 7.14 - - -

US Dollar CDs - 5.82 6.04 6.28 6.00 - - -

week ago - 5.82 6.10 6.40 7.04 - - -

SDR Linked CDs - 4.26 4.48 4.68 5.18 - - -

week ago - 4.25 4.47 4.70 5.07 - - -

UK Gilt - 4.25 4.37 4.50 5.09 - - -

week ago - 4.25 4.37 4.50 5.09 - - -

US Euro - 5.00 5.00 5.00 5.00 - - -

week ago - 5.00 5.00 5.00 5.00 - - -

US Euro - 5.00 5.00 5.00 5.00 - - -

week ago - 5.00 5.00 5.00 5.00 - - -

US Euro - 5.00 5.00 5.00 5.00 - - -

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LONDON SHARE SERVICE

BANKS, MERCHANT

Barings Bank Ltd	PE
Barings Bank Plc	PE
Barings International	PE
Barings Trust Co	PE
Barings Trust Co Ltd	PE

BUILDING MATS. & MERCHANTS - Cont.

Barings Trust Co Ltd	PE

CHEMICALS

Barings Trust Co Ltd	PE

BANKS, RETAIL

Barings Trust Co Ltd	PE

DISTRIBUTORS

Barings Trust Co Ltd	PE

BREWRIES

Barings Trust Co Ltd	PE

BUILDING & CONSTRUCTION

Barings Trust Co Ltd	PE

DIVERSIFIED INDUSTRIALS

Barings Trust Co Ltd	PE

ELECTRICITY

Barings Trust Co Ltd	PE

BUILDING MATS. & MERCHANTS

Barings Trust Co Ltd	PE

ELECTRONIC & ELECTRICAL EQPT

Barings Trust Co Ltd	PE

ELECTRICITY

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Barings Trust Co Ltd	PE

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OFFSHORE AND OVERSEAS

BERMUDA (SIS RECOGNISED)

Unit	Net Asset Value	Price	Yield	Dividend	Dividend	Yield	Dividend	Dividend	Yield
1	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
2	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
3	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
4	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
5	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
6	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
7	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
8	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
9	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
10	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
11	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
12	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
13	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
14	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
15	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
16	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
17	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
18	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
19	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
20	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
21	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
22	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
23	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
24	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
25	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
26	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
27	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
28	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
29	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
30	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
31	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
32	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
33	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
34	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
35	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
36	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
37	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
38	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
39	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
40	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
41	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
42	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
43	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
44	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
45	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
46	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
47	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
48	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
49	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
50	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
51	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
52	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
53	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
54	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
55	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
56	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
57	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
58	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
59	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
60	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
61	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
62	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
63	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
64	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
65	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
66	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
67	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
68	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
69	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
70	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
71	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
72	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
73	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
74	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
75	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
76	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
77	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
78	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
79	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
80	1.00	1.00	0.0%	0.00	0.00	0.0%	0.00	0.00	0.0%
81	1.00	1.00	0.0%	0.00	0.0				

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EUROPE

Weak dollar sours bourse sentiment

Friday's fall on Wall Street and the continued weakness of the dollar left bourses with no upside potential, writes *Our Markets Staff*.

FRANKFURT retreated on the dollar and the imminent threat of strike action in the metal-working industries, the Dax index breaking below 2,100 before closing the session 1.49 lower at 2,101.54.

Turnover fell from DM6.2bn to DM4.1bn. After hours, the Ibis-indicated Dax traded narrowly before closing at 2,101.58.

Volkswagen underperformed a weak market, relinquishing DMs to DM4.06. There were reports that another attempt by VW and General Motors, of the US, to settle the Lopez affair, and its attendant allegations of industrial espionage, had failed.

Wall Street was closed yesterday in observance of Presidents' Day.

Among the threatened steels and engineers, Krupp-Hoesch fell DM6 to DM2.34. Preussag DM4.20 to DM4.56. Thyssen DM4.40 to DM2.94.80 and Kugelfischer, the bearings manufacturer, by DM7 to DM23.

Chemicals saw profit-taking, with BASF, the most sensitive of the big three to the economic cycle, down DM3.90 at DM32.50.

Meanwhile, Buderus, the heating engineer, lost DM25 at DM7.10 after Bilfinger & Berger, the construction group, said that it had withdrawn plans to raise its 15 per cent stake in the company.

PARIS narrowly avoided closing below the 1,800 level in a session dominated by technical trading amid light volume. Sentiment continued to be

CANADA

Toronto stocks were quietly traded during the morning session in the absence of a lead from Wall Street. At noon the TSE-300 index was down 2.67 at 4,088.50.

Among other sub-indices, financial services fell by 5.84 to 3,163.16, metals and minerals were off 16.73 at 3,910.07.

oil and gas firms 0.63 to 3,963.25 and industrial products lost 9.64 at 2,729.19. Among the most active issues, Fletcher Canada was up C\$1.84.

MILAN ended marginally weaker as investors awaited details of the government's mini-budget, due to be announced in the next few

Mexico falls on interest rate rise

Mexico extended its losses in light trade after Banco de Mexico announced that it was to increase short-term interest rates by about 10 per cent for a brief period to attract capital inflows and strengthen the peso.

The IPC index was down 19.39 or 1.06 per cent by midday at 1,811.08. Activity remained light because of the closure of Wall Street, with turnover estimated at 327.95 pesos.

Among the active stocks, Telmex A shares were off 3.2 per cent and its L shares were down 1.16 per cent.

SAO PAULO was pressured by settlement of options which left the Bovespa index down 350

or 1.2 per cent at 29,853 by 1pm. Turnover was thin at R\$1.45bn (\$1.72bn), with some 91 per cent of the total represented by the option markets settlement.

• Merrill Lynch has switched part of its global emerging market portfolio out of Malaysia and into Brazil, *agencies report*.

The US broker said that Brazil's economic reform programme was likely to gather pace. "Privatisations are picking up and inflation numbers continue to look good... The risk is that the Real is overvalued and its devaluation has to occur without the type of collapse that hit the peso."

MADRID followed the trend

set by other markets, the general index slipping 2.54 to 281.70. The construction sector was the worst hit, falling by some 4 per cent.

OSLO saw a big recovery in Norsk Hydro's 1994 results, but not quite the scale of increase that it was expecting. Hydro lost Nkr8 at Nkr28 and the all-share index dropped 5.23 to 638.29 in turnover of Nkr490.6m. However, there was a winner in the oil industry, Saga Petroleum. A rising Nkr2.40 on a promising gas find.

HELSINKI fell 2.4 per cent, dragged lower by Nokia, the telecoms group, which shed another FM49 or 6.7 per cent to FM679 following Friday's news of excess cellular telephone inventories at Motorola in the US. The Hax index closed 4.1 lower at 1,755.6. However, Nkr1.29 at Nkr2.40.

Elsewhere among banks, Comit lost Ls9 to Ls30 and Credito Italiano Ls6 to Ls30. Ferruzzi and its subsidiary Montedison fielded the resignation as chairman of Mr Guido Rossi, who believed that his mandate had now come to an end as the group "had over come the emergency situation and the restructuring plan is being executed". He was replaced by Mr Luigi Lucchini, an industrialist, and the shares of the two companies closed respectively down Ls2 and Ls1 at Ls1,091 and Ls1,203.

AMSTERDAM had most of its excitements to come with results due this week from Philips, Polygram, Unilever and Royal Dutch. Of these, only Polygram rose on the day, up 70 cents at Fl 84.30, with Phillips flat at Fl 84.30 after surrendering early gains on dividend hopes and both Unilever and Royal Dutch down.

ZURICH, rather than slide on the weak dollar, virtually stood still on the absence of US participants at a day's holiday. The SMI index eased 3.8 to 2,597.2.

UBS bearers rose SF1.12 to SF1.12 ahead of Friday's annual news conference.

Meanwhile, Mr Martin Ebner's BK Vision, with its annual general meeting coming up, recovered another SF1.12 to SF1.20.

In industrials, Holderbank, the cement maker, fell SF1.20 to SF1.00 on continued fears that its Mexican unit would sustain heavy losses in 1995 due to the country's financial crisis.

MADRID followed the trend

lever and Royal Dutch down.

The AEX index finished 0.92 lower at 410.03. Volker Stevin, the construction group, dropped Fl 1.10 as HBG made a further cut in its stake in the company to 5.1 per cent; KPN, entering the AEX index yesterday, eased a gentle 20 cents to Fl 55; but Fokker, in leaving it, fell 90 cents or 7.8 per cent to Fl 10.70 after a report that its German parent, Dasa, planned to case apart, and the B shares actually rose SF1.20 to SF1.47 as the Affersvärlden General index finished 1.00 higher at 1,532.80.

ISTANBUL rallied 2.3 per cent in record turnover as investors were encouraged by the announcement at the weekend of a merger between two of the country's social democratic parties.

The composite index gained 815.88 or 2.9 per cent at 29,030.66, just below the life high of 29,145.09 established on December 2, 1994. Turnover was Tl 7,875bn, up from the previous record of Tl 6,885bn.

Written and edited by William Cochrane and John Pilkington

SOUTH AFRICA

Gold shares finished off the

session's best levels as strength in the financial rand capped early gains. The overall index lost 5.4 at 5,107.8, the industrial index was 23.5

lower at 6,271.7 and the gold index added 18.3 at 1,581.

Among the most active stocks, De Beers dipped 10 cents to R82.25 and Anglo 50 cents to R184. Gencor shed 10 cents to R12.80. Iscor fell 15 cents to R4.10 on news of a rights issue which aimed to raise some R1.3bn.

The Nikkei was finally 64.06 easier at 17,956.48 after a day's low of 17,920.76 and high of

ASIA PACIFIC

Hong Kong declines on news of arrest in China

gained Yen at Y4,030. However, Toshiba and Hitachi both declined Yen to Y807 and Y840 respectively.

Regional banks were actively traded by investors looking to book profits ahead of the March year-end. Hachijuni Bank, the day's most active stock, put on Y10 at Y1,170 and Higashinomura Bank firmed Y1 to Y771.

In Osaka, the OSE average fell 132.17 to 19,546.06 in volume of 128.7m shares. Rohm, the semiconductor device maker, rose Y170 to Y3,350.

The company revised its current year earnings upwards last week thanks to a rise in exports, and expects pre-tax profits to increase by 63 per cent from the previous year.

Roundup

The two mainland Chinese equity markets did not react sharply to the arrest of Mr Zhou.

SHANGHAI's B share index slipped slightly, losing 0.7 per cent to 56.31 amid thin turnover. On the domestic market the A share index edged up 1.49 to 549.08, with many investors switching holdings to the treasury market to take advantage of high interest rates.

SHENZHEN crept ahead on good turnover, the B index gaining 0.06 at 75.86, with Shenzhen Industrial, a beverage manufacturer, among the day's best performers with a rise of 13 per cent to Hks1.30.

TAIPEI lost ground on a late wave of selling. The weighted index slipped 37.32 or 0.6 per cent to 561.97. Turnover was T\$55.5bn. Hualon retreated T\$1.70 to T\$38.30.

KUALA LUMPUR fell on profit-taking in active trade. The composite index shed 3.74 to 1,296.99 in turnover of RM4.3bn.

SYDNEY's All Ordinaries index eased 3.0 to 1,853.2 in turnover estimated at A\$229.2m. Fairfax dropped 6 cents to A\$2.95 as speculation about a takeover eased.

FT-SE Actuaries Share Indices									
Feb 20	THE EUROPEAN SERIES								
	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	Change
FT-SE Eurotrack 100	1316.58	1314.69	1314.92	1314.28	1315.10	1315.09	1315.19	1314.92	-0.2
FT-SE Eurotrack 200	1371.60	1368.72	1365.91	1366.30	1365.74	1367.26	1365.57	1367.72	+0.05
FT-SE Eurotrack 300	1322.17	1320.52	1324.63	1324.14	1324.24	1324.24	1324.24	1324.24	-0.00
FT-SE Eurotrack 500	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 1000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 2000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 3000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 5000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 10000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 20000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 30000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 50000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 100000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 200000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 300000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 500000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 1000000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 2000000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 3000000	1322.00	1320.30	1321.00	1321.00	1321.00	1321.00	1321.00	1321.00	-0.00
FT-SE Eurotrack 5000000	1377.81	1383.59	1384.50	1384.51	1384.45	1384.45	1384.45	1384.45	-0.00
FT-SE Eurotrack 10000000	1322.00	1320.30	1321.00	1321.00	1321.00	1			